

City Council Agenda

City of Campbell, 70 N. First St., Campbell, California

NOTE: To protect our constituents, City officials, and City staff, the City requests all members of the public follow the guidance of the California Department of Health Services', and the County of Santa Clara Health Officer Order, to help control the spread of COVID-19. Additional information regarding COVID-19 is available on the City's website at www.campbellca.gov.

This City Council Study Session will be conducted in person as well as telecommunication and is compliant with provisions of the Brown Act.

The City Council meeting will be live-streamed on Channel 26, the City's website and on YouTube https://www.youtube.com/user/CityofCampbell for those who only wish to view the meeting.

Those members of the public wishing to provide public comment virtually are asked to register in advance at: https://www.campbellca.gov/signup. After registering, you will receive a confirmation email containing information about joining the meeting. Members of the public may attend the meeting in person at Campbell City Hall - Council Chambers.

Public comment will also be accepted via email at ClerksOffice@campbellca.gov prior to the start of the meeting. Written comments will be posted on the website and distributed to the Council. If you choose to email your comments, please indicate in the subject line "FOR PUBLIC COMMENT" and indicate the item number.

STUDY SESSION MEETING OF THE CAMPBELL CITY COUNCIL Monday, April 25, 2022 6:00 PM

City Hall Council Chamber - 70 N. First Street

CALL TO ORDER

ROLL CALL

PUBLIC COMMENT

1. Fiscal Year 2022-23 Budget Study Session – Operating Budget and Capital Improvement Plan (CIP)

Recommended Action: That the City Council receive an update and provide feedback on preliminary proposed Fiscal Year (FY) 2022-23 Operating Budget and 2022 - 2026 Five-Year Capital Improvement Plan (CIP)

ADJOURN

<u>IMPORTANT NOTICE:</u> Materials related to an item on this agenda submitted to the City Council after distribution of the agenda packet are available for public inspection with the agenda packet in the lobby of City Clerk's Office, 70 N. First Street, Campbell, CA 95008, during normal business hours. These materials will also be available on the City website at https://www.ci.campbell.ca.us/agendacenter with the agenda packet following the last item of the agenda, subject to staff's ability to post the documents prior to the meeting. All documents not posted prior to the meeting will be posted the next business day.

In compliance with the Americans with Disabilities Act, listening assistive devices are available for all meetings held in the City Council Chambers. If you require accommodation, please contact the City Clerk's Office, (408) 866-2117, at least one week in advance of the meeting.



Item: 1

Category: Study Session Meeting Date: April 25, 2022

TITLE: Fiscal Year (FY) 2022-23 Budget Study Session - Operating Budget and Capital Improvement Plan (CIP)

RECOMMENDED ACTION

That the City Council receive an update and provide feedback on preliminary proposed Fiscal Year (FY) 2022-23 Operating Budget and 2022 - 2026 Five-Year Capital Improvement Plan (CIP).

BACKGROUND

At the April 5, 2022 Budget Study Session, staff provided City Council with Proposed Workplans for Fiscal Year (FY) 2023 and received Council feedback. That feedback was then used to prepare the *Preliminary Proposed FY 2022 Operating Budget*, the 2023 - 2027 Five-Year Capital Improvement Plan (CIP), and the latest update to the Seven-Year Financial Forecast. These documents will be discussed at the April 25, 2022 Budget Study Session and staff requests Council feedback and direction so that it may prepare a Final Proposed Budget and CIP to be introduced during a public hearing on May 17, 2022. Please note that the focus of the April 25 operating budget discussion will be the General Fund, which is the City's primary operating fund. However, at the May 17 Budget Introduction and the June 21 Budget Adoption, staff will schedules for all other funds.

DISCUSSION

Preliminary Proposed FY 2022 Operating Budget (General Fund)

Enclosed as *Attachment A* is the *Preliminary Fund Balance Report* for the General Fund, which shows FY 2020 Actuals, FY 2021 Actuals, FY 2022 Projected, FY 2022 Adopted (Original), and FY 2023 Proposed Revenues and Expenditures. Preliminary Proposed FY 2023 Operating and Capital expenditure appropriations for the General Fund total **\$59.94 million**; including \$275,000 in new appropriations to support Capital Plan Improvement Reserve (CIPR) funded projects and \$3.62 million in operating transfers out to support other City operational and debt service funds. General Fund operating transfers include those to the 2016 Lease Revenue Bond Debt Service Fund (\$766,000), Vehicle & Equipment Replacement Fund (\$81,000), Environmental Services Fund (\$455,000), Lighting and Maintenance Fund (\$874,000), Information Technology Fund (\$169,000), and Gas Tax Fund (\$1.28 million). Related General Fund

revenue sources are balanced against expenditures and also total \$59.94 million; including \$869,000 in operating transfers in from other funds to pay for indirect overhead costs and a transfer of \$1.22 million from the ARPA Fund to support allowable ongoing operational costs. Please note the proposed FY 2023 ARPA transfer to the General Fund is less than the approved \$2.26 million transfer from the ARPA Fund in FY 2022; thereby leaving an ARPA Fund balance of \$4.18 million that can be spent on other purposes. For reference, the City will receive \$9.99 million in ARPA funding and has until December 31, 2024 to obligate the funds and until December 31, 2026 to fully spend them down. Furthermore, per Final Guidance from the US Treasury, the City's entire ARPA allocation may be shown as revenue loess and be flexibly spent on the general provision of government services. While staff is being conservative in its use of ARPA funds and believes that using them to balance the General Fund is fiscally prudent, staff is also continuing to explore and develop plans for the directed use of ARPA funds given Council direction and feedback received during the December 7. 2021 meeting¹. These directed uses include the following; with some already included in the Preliminary Proposed FY 2022 Operating Budget and some still under development:

- Economic Recovery Addressed in the Preliminary Proposed FY 2022
 Operating Budget by the inclusion of Economic Development consulting services
 and a Short-Term Economic Development Strategy. In addition, a plan for a
 parklet program and support is currently under development, with initial
 discussions held with Council at the April 19, 2022 meeting.
- Wi-Fi Enhancements at the Campbell Community Center (CCC) Approved at the February 1, 2022 Mid-Year Update and staff will return to Council in the near future with a vendor agreement.
- Mental Health and Wellness The purchase of a wellness app for public safety personnel was approved during the February 1 Mid-Year Update and staff continues to look at ways in which it can address citywide employee and community wellness and partner with other agencies to address homelessness.

While the Preliminary Proposed FY 2023 Operating Budget includes all vacancy fill requests (*Attachment B*), temporary part-time staffing requests, supplies and services requests, and labor negotiation parameters recently discussed with City Council, it does <u>not</u> yet include new position requests due to the need to vet those more thoroughly with Council and staff's sensitivity to labor negotiations with most all bargaining groups which are currently underway. Personnel requests will be presented separately at the Study Session on April 25.

Staff would also like to make Council aware of increases and additions to supplies and services which are included with the Preliminary Proposed FY 2023 Operating Budget (*Attachment C*). These are significant items which are over \$10,000 and meet either staff identified operational needs or Workplan objectives.

Packet Pg. 3

¹ Meeting Minutes – December 7, 2021 City Council Meeting https://www.campbellca.gov/AgendaCenter/ViewFile/Agenda/ 12212021-2429

Preliminary Update to Seven-Year Financial Forecast

Enclosed as **Attachment D** is the **Preliminary Update to Seven-Year Financial Forecast** for the General Fund, which shows four (4) years of historical actuals (FY 2018 to FY 2021), current year projected actuals (FY 2022), and seven (7) years of projected actuals through FY 2029. These projections take into account any of the expenditure items referenced previously, but also projected revenues.

Below in *Table 2*, Council will find a summary of projected General Fund revenues compared to expenditures during this time period as well as estimated surpluses or deficits. Please note though that this is only one possible future for the City based on the assumptions to be detailed below and future year trending based off of those assumptions. Should actions be taken to reduce expenditures beyond any measures taken to date, revenues increase through new or modified sources, or the economy recovers more quickly or more slowly than expected, actual results could deviate from projected results, which are based upon best data as of today:

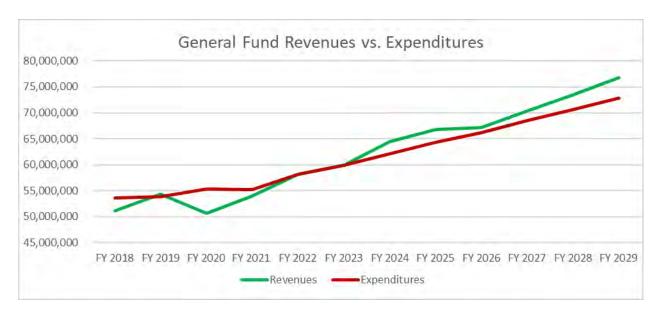
Table 2 – General Fund Revenues vs. Expenditures (Estimated) (April 25, 2022)

	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Revenues	59,940,870	64,465,400	66,756,627	67,203,759	70,347,600	73,492,500	76,788,700
Expenditures	59,940,870	62,128,600	64,392,900	66,211,200	68,543,600	70,669,900	72,776,400
Surplus/(Deficit)	-	2,336,800	2,363,727	992,559	1,804,000	2,822,600	4,012,300

As shown in Table 2, staff is again projecting a balanced budget in FY 2023, but this does not yet include any costs for new position requests. Should Council wish to move forward with those requests, they will reduce estimated surplus amounts shown above. Please also note that the Seven-Year Financial Forecast again assumes a measured, but reduced use of American Rescue Plan Act (ARPA) funds to balance General Fund operational costs until ongoing revenues recover and are able to fully support ongoing expenditures. However, the City Council may wish to revise this approach and direct more or less for ongoing operations and more or less towards directed purposes and projects.

The financial information above is also visually presented in *Graph 1* below. In addition to a seven-year forecast, this graph also provides five-year historical look back:

Graph 1 – General Fund Revenues vs. Expenditures (Estimated and Historical)



Given the updated forecast, total General Fund reserves are estimated to return to their targeted levels by FY 2027 and be above their targeted levels in out years. The forecast could change further should ongoing labor negotiations result in higher costs than expected, further action regarding ongoing costs be taken, additional revenue sources be secured, or a quicker and larger than expected economic recovery occur. A comparison to target levels set by Council Policy is shown in Graph 2 below:

Graph 2 – General Fund Reserves (Targeted vs Actual and Projected Actual)

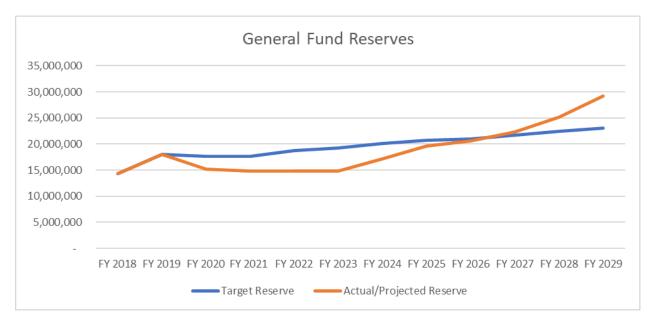


Table 3 below provides a summary of projected General Fund discretionary reserves over the seven-year forecast from FY 2023 to FY 2029 and considers potential surpluses and deficits identified above:

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	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Econ. Fluct.	9,028,076	9,028,076	9,742,585	10,586,505	12,076,121	14,584,141	18,266,911
Emergency	2,585,719	4,922,519	6,571,737	6,720,376	7,034,760	7,349,340	7,678,870
Operating	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
PERS	2,252,000	2,252,000	2,252,000	2,252,000	2,252,000	2,252,000	2,252,000
Total	14,865,795	17,202,595	19,566,322	20,558,881	22,362,881	25,185,481	29,197,781
% of Expend.	24.8%	27.7%	30.4%	31.1%	32.6%	35.6%	40.1%

Table 3 – General Fund Discretionary Reserves (Estimated)

The following summarizes key assumption made for revenues and expenditures:

REVENUES

- **Property Taxes** Property tax is the General Fund's largest revenue source and has been the one bright spot during the COVID-19 pandemic; fueled by increasing housing prices, increasing demand for larger work-from-home spaces, and very low mortgage interest rates. In FY 2022, the City is expected to receive \$18.58 million in within the General Fund. On February 3, 2022, the Santa Clara County Assessor's Office provided an update on FY 2021 property tax collections to date and projected 5.2% assessed value growth for Campbell in FY 2023. This has been factored into the Preliminary Proposed FY 2023 Operating Budget. Beyond FY 2023, staff estimates steady 5-7% growth which mirrors pre-COVID recessionary property tax growth levels. Property Tax estimates also include substantially higher Educational Revenue Augmentation Fund (ERAF) revenues which are paid by the State to the City through property tax and have been much higher than expected the past year due to increasing property valuations.
- Sales and Use Tax Sales tax is the General Fund's second largest revenue source. While staff is conservative in its revenue estimates and only shows 3% growth in FY 2023 and beyond, it does note that there is good reason for optimism should current economic trends continue. However, staff also notes that supply chain disruptions, inflationary pressures, the war in Ukraine, and lingering pandemic effects provide headwinds to consumer and business spending and further economic growth.
- Charges for Service As a whole in Charges for Service in the General Fund, staff is estimating a 15.0% increase in FY 2023 when compared to the year-end estimate for FY 2022. At \$4.84 million, this is almost a full return to pre-recessionary levels and proposed operational costs in departments such as Recreation and Community Services reflect this return to "normal". However, in future years, staff estimates more regular 3% growth.
- Transient Occupancy Tax (TOT) TOT is collected by City hotels on behalf of the City and must be reported on and remitted within 30 days of the close of the month being reported. For presentation purposes and so as to align with categorization in the City's Annual Financial report, it is shown together with Other Taxes. Given increased personal and business travel due improving pandemic conditions, staff's latest TOT estimates for FY 2022 were increased to \$2.4 million. In FY 2019, the last normal year before the COVID-19 pandemic, City TOT revenue equaled \$4.8 million. While many economists forecast a

strong rebound for hotels by calendar year 2023, due to pent up demand for personal travel, staff is much more conservative and feels that there is great uncertainty surrounding Campbell hotels since they appear to be used more for business travel. At this time, it is unknown how quickly that business travel will rebound and whether it will fully rebound to pre-pandemic levels due to increased utility and cost effectiveness of virtual meetings. Thus, staff forecasts a slow return to normal and TOT revenues of \$3.0 million in FY 2023, followed by \$4.5 million in FY 2024, and \$4.6 million in FY 2025. Not until FY 2026 does staff forecast a return to pre-pandemic levels for Campbell hotels. Please note that these estimates do not include any new hotels which may be constructed in the future, potential increases to TOT rates, or the collection of TOT from short-term rentals. Any of those factors could positively impact TOT revenue estimates. Conversely, hotel closures could also negatively impact TOT revenue. However, remaining hotels might also pick up the travelers that would have otherwise stayed at a shuttered hotel. At this time, staff recommends caution when forecasting TOT revenue, but feels that its forecast is reasonable and based on sound assumptions and data.

• License and Permits - Licenses and Permits are the General Fund's sixth-largest revenue source. Given anticipated development, staff estimates 17.3% growth in this area in FY 2023. After FY 2023, staff estimates level 3% annual growth in revenues from Licenses and Permits through FY 2029. Should significant new developments be built within Campbell which are not currently known, Licenses and Permits and Other Taxes could increase at a higher rate than what is shown in the seven-year financial forecast. This revenue source may also be impacted by the new Housing Element currently being prepared by staff and consultants and new housing units required by the State. Once the Housing Element is prepared and fully analyzed, staff will review this revenue source again and revise as appropriate.

EXPENDITURES

- Employee Costs Labor agreements with most all bargaining groups expire on June 30, 2022 and the City will be commencing negotiations shortly. Nevertheless, so as to make sure any associated cost increases can be paid supported, staff made certain salary and benefit assumptions which are consistent with recent Council discussions. More details will be provided publicly once tentative agreements are reached.
- Supplies and Services In the General Fund, staff is proposing a 4.5% increase to supplies and services costs in FY 2023 when compared to FY 2022 Year-End Estimates. More detail on significant items which are over \$10,000 are again shown in Attachment C. After FY 2023, staff is estimating level 3% annual growth through FY 2029, consistent with normal and average inflationary growth levels.

Preliminary Proposed 2023 - 2027 Five-Year Capital Improvement Plan (CIP)

Enclosed as *Attachment E* is the *Preliminary Proposed 2023 - 2027 Five-Year Capital Improvement Plan (CIP)*. This attachment provides a comprehensive Overview and Introduction of the Proposed CIP, Financial Summaries, Funding Schedules, a list of FY 2023 Proposed Projects, Detailed Project Sheets for new projects, and an updated Unfunded Projects list. The attachment provides complete details for the Proposed CIP and staff will present them to Council during the April 25 Budget Study Session.

FISCAL IMPACT

Complete fiscal impacts are detailed in the preceding sections with Preliminary Proposed FY 2023 Operating and Capital expenditure appropriations for the General Fund totaling \$59.94 million and balanced against related General Fund revenue sources also totaling \$59.94 million. Furthermore, the CIP has a FY 2023 cost of \$44.12 million and a five-year cost of \$89.86 million (including previously committed carryover funds). However, until approved on June 21, fiscal impacts may change as more current information becomes available or needs change and staff will update Council if they do.

Prepared by:

Will Fuentes, Finance Director

Approved by:

Brian Loventhal, City Manager

Attachment:

- a. Fund Balance Report (FY 2023 Preliminary) General Fund
- b. Vacancy List (as of 04-22-22)
- c. Significant Supplies and Services Increases and Requests Over \$10,000
- d. 7-Year General Fund Forecast (04-25-22 Update)
- e. Preliminary Proposed 2023 2027 Five-Year Capital Improvement Plan (CIP)

FUND BALANCE REPORT

101 GENERAL FUND				-							
	FY	2020 Actual	FY	2021 Actual	F	Y 2022 Est.	FY	' 2022 Adop.	F۱	Y 2023 Prop.	%Chg*
Beginning Fund Balance July 1 ^(A)	\$	20,977,164	\$	16,221,855	\$	14,865,795			\$	14,865,795	
(A) - Econ Flucuations + Emergency + Unassign	ned + Pl	ERS									
Revenues											
Property Tax		17,208,898		17,911,445		18,583,168		18,847,020		20,314,500	7.8%
Sales & Use Taxes		13,493,745		14,478,163		15,587,825		15,521,900		15,903,012	2.5%
Other Taxes		7,962,878		6,375,527		7,637,896		7,210,365		8,422,400	16.8%
Licenses and Permits		2,481,986		2,963,368		3,319,200		2,738,858		3,894,820	42.2%
Fines/Forfeits/Penalties		216,065		85,149		62,000		160,000		67,500	-57.8%
Investments Income		542,846		(8,137)		207,282		395,900		310,900	-21.5%
Intergovernmental Revenue		1,009,428		1,414,419		1,001,924		5,839,504		998,600	-82.9%
Charges for Service		3,917,007		3,327,691		4,208,576		3,310,465		4,837,900	46.1%
Leases & Rentals		2,543,937		1,894,089		2,556,900		2,116,800		2,883,200	36.2%
Miscellaneous Revenues		232,556		82,509		132,327		126,268		134,800	6.8%
Other Revenues		22,646		79,962		82,100		72,100		84,600	17.3%
Special Assessments		-		-		-		-		-	N/A
Charges to Operating Depts.		-		-		-		-		-	N/A
OFS - Bonds & Loans		-		-		-		-		-	N/A
OFS - Operating Transfers In		974,801		5,364,551		4,760,470		791,371		2,088,638	163.9%
Total Revenues	\$	50,606,793	\$	53,968,736	\$	58,139,668	\$	57,130,551	\$	59,940,870	4.9%
Expenditures by Type											
OPERATING											
Salaries		19,012,655		18,818,409		20,012,998		19,773,320		21,938,688	11.0%
Benefits		13,094,052		12,773,859		11,557,546		11,415,771		12,069,963	5.7%
Supplies & Services		17,143,650		16,289,291		18,988,765		17,241,224		19,843,024	15.1%
Other Charges		529,364		492,256		496,600		496,600		500,600	0.8%
Rents & Leases		1,598,459		1,693,453		1,693,453		1,693,453		1,693,453	0.0%
Debt Service		-		-		-		-		-	N/A
Operating Transfers Out		2,858,545		4,251,537		3,696,743		3,548,091		3,620,141	2.0%
Sub-Total Operating	\$	54,236,723	\$	54,318,804	\$	56,446,106	\$	54,168,458	\$	59,665,870	3.0%
CAPITAL											
Capital Outlay		45,359		-		-		-		-	N/A
Capital Transfers Out		1,080,020		1,005,991		1,693,563		815,634		275,000	-66.3%
Sub-Total Capital	\$	1,125,379	\$	1,005,991	\$	1,693,563	\$	815,634	\$	275,000	-66.3%
Total Expenditures by Type	\$	55,362,103	\$	55,324,796	\$	58,139,668	\$	54,984,092	\$	59,940,870	9.0%
Expenditures by Department											
City Council		319,130		310,840		343,601		353,921		364,265	2.9%
City Manager's Office		•		,		•		2,647,689		3,059,211	15.5%
City Clerk's Office		3,728,553 532,827		2,773,206 339,328		2,701,236 572,244		537,161		665,073	23.8%
Recreation & Comm Srvcs		5,854,410		4,018,012		4,216,553		4,577,759		6,346,344	38.6%
Finance		1,723,430		1,783,488		1,933,484		1,868,658		2,195,882	17.5%
Community Development		2,982,785		2,554,639		4,399,943		2,809,540		3,466,074	23.4%
Legal Services		593,137		577,601		532,544		523,658		582,809	11.3%
Police Department		19,834,223		21,496,304		19,735,619		19,302,148		21,043,930	9.0%
Fire Services		9,126,693		9,556,560		9,856,600		9,856,600		10,310,640	4.6%
Public Works		5,271,024		5,044,678		6,115,684		5,954,660		6,394,272	7.4%
WVSWMA JPA		J,Z11,UZ4 -		J,UTT,U/O -		-		J,JJ ∓ ,∪∪∪ -		-	7.476 N/A
Non-Departmental (Other)		5,395,890		6,870,140		7,732,160		- 6,552,299		5,512,370	-15.9%
Vacancy Savings		- -		-				U,JJZ,ZJJ -		J,J±2,J/U -	-13.9% N/A
Total Expenditures by Department	\$	55,362,103	\$	55,324,796	\$	58,139,668	\$	54,984,092	\$	59,940,870	9.0%
Revenues vs Expenditures	\$	(4,755,309)	\$	(1,356,060)	Þ	(0)	Þ	2,146,458	\$	-	
Ending Fund Balance June 30	\$	16,221,855	\$	14,865,795	\$	14,865,795			\$	14,865,795	

^{*%} Change from FY 2022 Adopted Budget to FY 2023 Proposed Budget

Vacancy List (04-22-22)

Department	Job Title	Status	Bargaining Unit	Budget Unit	FTE	Hire By Date	Hire Step	Tota	al Comp.
CITY MANAGER	ADMIN ANALYST I	RECRUITMENT - IN PROGRESS	CMEA	CITY MANAGER - ADMIN	1.00	7/1/2022	3	\$	168,651
CITY MANAGER	HR ANALYST	RECRUITMENT - IN PROGRESS	CONF	PERSONNEL SERVICES	1.00	7/1/2022	3	\$	167,832
COMMUNITY DEVELOPMENT	ADMIN ANALYST I	RECRUITMENT - IN PROGRESS	CMEA	COMMUNITY DEV - ADMIN	1.00	7/1/2022	3	\$	168,651
COMMUNITY DEVELOPMENT	BUILDING OFFICIAL	VACANT - FREEZE (PROPOSED TO FILL)	MGMT	BUILDING CODES REGULATION	1.00	7/1/2022	3	\$	221,018
COMMUNITY DEVELOPMENT	PLANNING TECHNICIAN	RECRUITMENT - IN PROGRESS	CMEA	CURRENT PLANNING	1.00	7/1/2022	3	\$	136,479
PUBLIC SAFETY	POLICE OFCR	VACANT - APPROVED TO BE FILLED	CPOA	FIELD SERVICES	1.00	7/1/2022	1	\$	188,296
PUBLIC SAFETY	POLICE RCDS SPEC	VACANT - APPROVED TO BE FILLED	CPCEA	RECORDS	1.00	7/1/2022	3	\$	129,374
PUBLIC SAFETY	POLICE RCDS SPEC	VACANT - APPROVED TO BE FILLED	CPCEA	RECORDS	1.00	7/1/2022	3	\$	129,374
PUBLIC SAFETY	PROPERTY/EVIDENCE SPEC	RECRUITMENT - IN PROGRESS	CPCEA	RECORDS	1.00	7/1/2022	3	\$	131,070
PUBLIC SAFETY	PS DISPATCHER	RECRUITMENT - IN PROGRESS	CPCEA	COMMUNICATIONS	1.00	7/1/2022	3	\$	158,075
PUBLIC WORKS	ADMIN ANALYST I	RECRUITMENT - IN PROGRESS	CMEA	PUBLIC WORKS - ADMIN	1.00	7/1/2022	3	\$	168,651
PUBLIC WORKS	ASSOC CIVIL ENGR	RECRUITMENT - IN PROGRESS	CMEA	ENGINEERING	1.00	7/1/2022	3	\$	193,533
PUBLIC WORKS	BLDG MNT LEAD WKR	VACANT - APPROVED TO BE FILLED	CMEA	BUILDING MAINTENANCE	1.00	7/1/2022	3	\$	156,718
PUBLIC WORKS	EQUIP MNT SPVSR	POTENTIAL RECLASSIFICTION	CARP	VEHICLE/EQUIP MAINT SVCS	1.00	1/1/2023	3	\$	82,266
PUBLIC WORKS	LGT/TRF SIG SPVSR	POTENTIAL RECLASSIFICTION	CARP	SIGNALS & LIGHTING MAINT	1.00	1/1/2023	3	\$	86,914
PUBLIC WORKS	PARK MNT SPVSR	VACANT - FREEZE (PROPOSED TO FILL)	MGMT	PARK MAINTENANCE	1.00	7/1/2022	3	\$	194,431
PUBLIC WORKS	PUBLIC WKS SUPT	VACANT - APPROVED TO BE FILLED	MGMT	MAINTENANCE - ADMIN	1.00	7/1/2022	3	\$	226,508
PUBLIC WORKS	STR MNT LEAD WKR	VACANT - APPROVED TO BE FILLED	CARP	STREET MAINTENANCE	1.00	7/1/2022	3	\$	136,610
RECREATION & COMMUNITY SERVICES	REC PROG COORD	RECRUITMENT - IN PROGRESS	CMEA	SR CITIZEN SERVICES	1.00	7/1/2022	3	\$	142,400
RECREATION & COMMUNITY SERVICES	REC PROG COORD	RECRUITMENT - IN PROGRESS (3)	CMEA	CAMPBELL COMMUNITY CENTER	1.00	7/1/2022	3	\$	142,400
RECREATION & COMMUNITY SERVICES	REC PROG COORD	RECRUITMENT - IN PROGRESS (4)	CMEA	SPORTS, AQUATICS & FITNESS	1.00	7/1/2022	3	\$	142,400

TOTAL FTE's 21.00 TOTAL COST \$ 3,271,651

Significant Supplies and Services Increases and Requests Over \$10,000

• City Manager's Office

- +\$17,200 Resumption of in-person Employee Engagement Events
- +\$30,000 Increased Job Announcement Postings
- o +\$35,000 **New HR Software** for Recruitment, Onboarding, Training, etc.
- +\$50,000 Increased Labor Relations Legal Fees
- o +\$150,000 Economic Development Plan Consultant
- +\$50,000 Short Term Economic Dev Strategy

City Clerk

- +\$16,000 Records, Disclosure, and CPRA Systems
- +\$45,000 Election Expenses

• Recreation & Community Services

- +\$17,000 Production of Activity Guide by Outside Contractors
- +\$44,000 Resumption of *Trips and Special Events* in Adult Services
- +\$12,000 Purchase of New Chairs and Tables for M-50 Rental Space
- +\$32,800 Contractual Security and Janitorial needs for CCC Rentals
- +\$47,500 Marketing for a full-season of Theatre shows
- +\$34,000 Increased costs to rent Theatre Equipment
- +\$356,500 Increased Contractual Theatre Management and Event costs (post-pandemic); offset by ticket sale and other theatre revenue
- +\$24,000 Increased Cleaning, Custodial, and Security Services at Theatre
- +\$212,500 Increased demand for Contractual Sports Camp Instructors; offset by program fees
- +\$24,300 Resumption of Two (2) Fun Runs; offset by program fees
- o +\$68,000 Resumption of *Day Camp Field Trips*; offset by program fees

Finance

- +\$100,000 Finance / HR System Needs Assessment and Related Services
- +\$40,000 Comprehensive User Fee Study Update
- +\$30,000 Increased County Property Tax Administration Fees; offset by increases to Property Tax revenue

Community Development

- +\$13,000 Increased Office Supply and Equipment expenses
- +\$10,000 Enhancements to Permitting Software
- +\$25,000 **Downtown Parking Study**

Legal Services

+\$52,000 – Increased Citywide Legal Services needs

Public Safety

- +\$25,000 Increased Contractual Background Check costs for recruitments
- +\$24,000 Increased Arson and POST (reimbursable) Training costs
- +\$20,000 Increased Mobile Connectivity costs
- +\$35,000 SWAT Replacement Vests and CERT Equipment
- +\$25.000 Drone Software and Supplies
- +\$50,000 Intersection LPR Cameras annual costs (approved at FY 2022 Mid-Year)

Significant Supplies and Services Increases and Requests Over \$10,000

o +\$454,000 – Contractual increase to *County Fire Services* agreement

Public Works

- +\$40,000 Increased use of *Engineering Consultant Services*
- +\$100,000 Facilities Conditions Assessment
- +\$116,000 Anticipated cost increases to Contractual Custodian Services

Non-Departmental

- o +\$52,800 Increased *Utility Costs*
- +\$314,300 Increased General Liability and Property Insurance Premiums and Claims expense

REVENUES BY TYPE	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Base Revenues	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	Estimated							
Property Taxes	14,004,162	15,607,316	17,208,898	17,911,445	18,583,168	20,314,500	21,317,500	22,576,700	23,911,000	25,556,900	27,317,100	29,199,700
Sales & Use Taxes	14,859,014	15,684,222	13,493,745	14,478,163	15,587,825	15,903,012	16,327,900	16,799,400	17,265,359	17,794,100	18,327,900	18,877,800
Other Taxes	9,698,920	9,539,163	7,962,878	6,375,527	7,637,896	8,422,400	10,100,900	10,428,700	10,767,900	11,128,100	11,501,700	11,889,300
Licenses & Permits	2,411,868	2,062,086	2,481,986	2,963,368	3,319,200	3,894,820	4,011,700	4,132,100	4,256,000	4,383,700	4,515,300	4,650,700
Fines/Forfeits/Penalties	303,382	274,478	216,065	85,149	62,000	67,500	69,600	71,700	73,800	76,000	78,200	80,500
Investment & Other Interest Income	180,905	998,446	542,846	(8,137)	207,282	310,900	320,200	329,800	339,600	349,800	360,300	371,100
Intergovernmental Revenue	275,179	761,116	1,009,428	892,283	1,001,924	998,600	1,029,500	1,061,700	1,094,900	1,129,600	1,165,500	1,202,700
Charges For Services	4,927,321	5,037,369	3,917,007	3,327,691	4,208,576	4,837,900	4,936,500	5,227,000	5,155,600	5,459,600	5,622,700	5,775,400
Leases & Rentals	2,813,008	2,913,689	2,543,937	1,894,089	2,556,900	2,883,200	2,969,700	3,058,800	3,150,600	3,245,200	3,342,600	3,442,800
Miscellaneous Revenues	213,057	191,982	232,556	82,509	132,327	134,800	138,800	142,800	147,000	151,300	155,700	160,100
Other Revenues	-	-	22,646	79,962	82,100	84,600	87,100	89,700	92,400	95,200	98,100	101,000
OFS - Bonds & Loans	-	20	-	-	-	-	-	-	-	-	-	-
OFS - Operating Transfers	1,462,489	1,294,226	974,801	3,149,881	2,499,431	868,900	895,000	921,900	949,600	978,100	1,007,400	1,037,600
Sub-Total Base Revenues	51,149,304	54,364,113	50,606,793	51,231,930	55,878,629	58,721,132	62,204,400	64,840,300	67,203,759	70,347,600	73,492,500	76,788,700
Adjustments to Revenue												
CARES Act Funding	-	-	-	522,136	-	-	-	-	-	-	-	-
ARPA Funding (\$9.997 Million Total)	-	-	-	2,214,670	2,261,039	1,219,738	2,261,000	1,916,327	-	-	-	-
Sub-Total Revenue Adjustments	-	-	-	2,736,806	2,261,039	1,219,738	2,261,000	1,916,327	-	-	-	-
TOTAL REVENUES	51,149,304	54,364,113	50,606,793	53,968,736	58,139,668	59,940,870	64,465,400	66,756,627	67,203,759	70,347,600	73,492,500	76,788,700
EXPENDITURES BY TYPE	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Base Expenditures	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	<u>Actuals</u>	Estimated							
Salaries	18,395,040	18,977,226	19,012,655	18,747,267	20,012,998	21,938,688	22,597,000	23,275,100	23,973,500	24,692,900	25,434,000	26,196,700
Benefits	9,661,058	11,052,287	13,094,052	11,193,702	11,557,546	12,069,963	12,454,900	12,876,400	12,925,500	13,273,800	13,631,900	13,999,900
Supplies & Services	16,660,648	16,939,305	17,143,650	17,359,667	18,988,765	19,843,024	20,356,200	21,049,100	21,595,100	22,327,300	22,908,000	23,681,600
Other Charges	881,806	579,176	529,364	443,950	496,600	500,600	515,600	531,100	547,000	563,400	580,300	597,700
Rents & Leases	1,927,483	1,928,975	1,598,459	1,693,453	1,693,453	1,693,453	1,744,200	1,796,600	1,850,300	1,905,700	1,963,000	2,021,900
Debt Service	-	-	-	-	-	-	-	-	-	-	-	-
Capital Outlay	98,978	33,882	45,359	-	-	-	-	-	-	-	-	-
Operating Transfers	2,971,131	3,096,268	2,858,545	3,541,990	3,696,743	3,620,141	3,728,700	3,840,600	3,955,800	4,074,500	4,196,700	4,322,600
Capital Transfers	2,996,506	1,209,938	1,080,020	2,230,931	1,693,563	-	-	-	-	-	-	-
Sub-Total Base Expenditures	53,592,651	53,817,057	55,362,103	55,210,960	58,139,668	59,665,870	61,396,600	63,368,900	64,847,200	66,837,600	68,713,900	70,820,400
Adjustments to Expenditures												
Renewed Set Aside for CIPR: Target \$1.5M/yr	-	-	-	-	-	275,000	550,000	750,000	1,000,000	1,250,000	1,500,000	1,500,000
PERS UAAL Increases (Invest. Target) (Misc)	-	-	-	-	-	-	99,000	149,000	198,000	248,000	248,000	248,000
PERS UAAL Increases (Invest. Target) (Safety)	-	-	-	-	-	-	83,000	125,000	166,000	208,000	208,000	208,000
Sub-Total Expenditure Adjustments	-	-	-	-	-	275,000	732,000	1,024,000	1,364,000	1,706,000	1,956,000	1,956,000
TOTAL EXPENDITURES	53,592,651	53,817,057	55,362,103	55,210,960	58,139,668	59,940,870	62,128,600	64,392,900	66,211,200	68,543,600	70,669,900	72,776,400
SURPLUS/(DEFICIT)	(2,443,347)	547,055	(4,755,309)	(1,242,224)	(0)	-	2,336,800	2,363,727	992,559	1,804,000	2,822,600	4,012,300

A-1 Summary Page 1 of 4

Graph Data (Revenues vs. Expenditures)	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Revenues	51,149,304	54,364,113	50,606,793	53,968,736	58,139,668	59,940,870	64,465,400	66,756,627	67,203,759	70,347,600	73,492,500	76,788,700
Expenditures	53,592,651	53,817,057	55,362,103	55,210,960	58,139,668	59,940,870	62,128,600	64,392,900	66,211,200	68,543,600	70,669,900	72,776,400
Surplus/Deficit	(2,443,347)	547,055	(4,755,309)	(1,242,224)	(0)	-	2,336,800	2,363,727	992,559	1,804,000	2,822,600	4,012,300

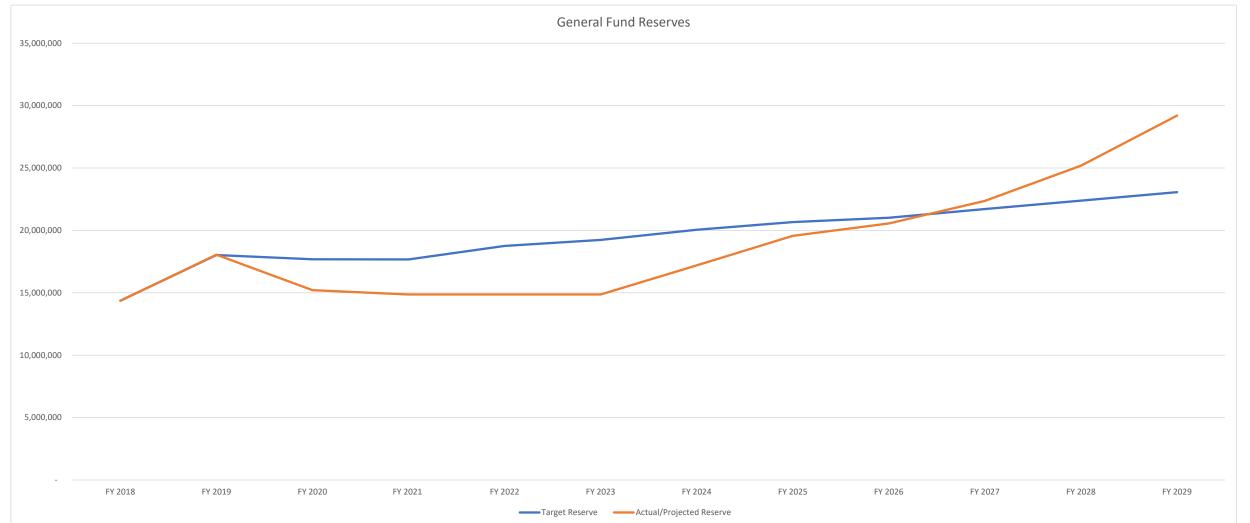


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Targets (by Council Policy)	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Economic Fluctuations (16.67% of Expend.)	6,000,000	9,192,787	9,373,782	9,028,076	9,691,883	9,992,143	10,356,838	10,734,296	11,037,407	11,426,218	11,780,672	12,131,826
Emergency (10% of Revenues)	5,114,900	5,586,316	5,060,679	5,396,874	5,813,967	5,994,087	6,446,540	6,675,663	6,720,376	7,034,760	7,349,250	7,678,870
Operating (\$1 million)	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
PERS (No established target)	2,252,000	2,252,000	2,252,000	2,252,000	2,252,000	2,252,000	2,252,000	2,252,000	2,252,000	2,252,000	2,252,000	2,252,000
Total Reserve Target	14,366,900	18,031,103	17,686,461	17,676,950	18,757,850	19,238,230	20,055,378	20,661,959	21,009,783	21,712,978	22,381,922	23,062,696
Actual/Projected	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Economic Fluctuations	6,000,000	9,192,787	9,373,782	9,028,076	9,028,076	9,028,076	9,028,076	9,742,585	10,586,505	12,076,121	14,584,141	18,266,911
Emergency	5,114,900	5,586,316	2,585,719	2,585,719	2,585,719	2,585,719	4,922,519	6,571,737	6,720,376	7,034,760	7,349,340	7,678,870
Operating	1,000,000	1,026,759	999,921	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
PERS	2,252,000	2,252,000	2,252,000	2,252,000	2,252,000	2,252,000	2,252,000	2,252,000	2,252,000	2,252,000	2,252,000	2,252,000
Total Reserve Actual/Projected	14,366,900	18,057,862	15,211,422	14,865,795	14,865,795	14,865,795	17,202,595	19,566,322	20,558,881	22,362,881	25,185,481	29,197,781
*Red denotes an acutal or anticiapted draw on a	Reserve Fund											
% of Expenditures	26.8%	33.6%	27.5%	26.9%	25.6%	24.8%	27.7%	30.4%	31.1%	32.6%	35.6%	40.1%

A-1 Summary Page 3 of 4

Graph Data (Reserves)	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Target Reserve	14,366,900	18,031,103	17,686,461	17,676,950	18,757,850	19,238,230	20,055,378	20,661,959	21,009,783	21,712,978	22,381,922	23,062,696
Actual/Projected Reserve	14,366,900	18,057,862	15,211,422	14,865,795	14,865,795	14,865,795	17,202,595	19,566,322	20,558,881	22,362,881	25,185,481	29,197,781
Difference from Target	-	26,759	(2,475,039)	(2,811,155)	(3,892,055)	(4,372,435)	(2,852,783)	(1,095,637)	(450,902)	649,903	2,803,559	6,135,085



Capital Improvement Plan

This section of the budget contains the City's Adopted Five-Year Capital Improvement Plan (CIP). It also provides specific capital project details (including projected operating budget impacts) and a listing of carry forward projects.

In conjunction with the annual budget process, the City prepares a CIP that identifies anticipated project expenditures greater than \$25,000 over a multi-year timeframe. The CIP provides the City with a strategic planning document that guides near- and medium-term expenditures for preservation of City infrastructure; major investments in existing or new facilities; and other asset maintenance and investment expenditures, including technology and communications systems. Projects shown in the first year receive budgetary appropriations as part of the FY 2023 budget approval process.

Summary

As shown below, the Adopted 2023-2027 CIP contains 74 projects of which 13 are new, an additional 41 have appropriations within the five-year plan, and 20 projects are carried over from prior years with no additional appropriations needed.

New Capital Projects	Total Budget	Funding Period	Source of Funds
Ainsley House Roof & Foundation Assess	\$ 120,000	FY2023	CIPR
Bridge Conditions Assessment	60,000	FY2024	VIF
Campbell Water Tower Light Replacement	100,000	FY2023 - FY2024	CIPR
Citywide ITS Enhancement Phase 2	500,000	FY2024	CIPR/VRF
Community Center - Heritage Theatre Boiler	90,000	FY2024	CIPR
Community Center Fire Alarm Panel Replace	75,000	FY2023	CIPR
Measure B Bike/Ped Educ & Encouragement	80,155	FY2023	Grants
Accessibility Ramps - FY27	50,000	FY2027	Construction Tax
ADA Transition Plan - FY27	50,000	FY2027	CIPR
Annual Street Maintenance - FY27	2,789,000	FY2027	CIPR/SB1/Grants/VIF
Bike/Ped & Traffic Safety Improv - FY27	65,000	FY2027	Construction Tax/Grants
Misc Storm Drain Improvements - FY27	50,000	FY2027	Environmental Services
Sidewalk, Curb & Gutter Impr - FY27	75,000	FY2027	Construction Tax
Sub-Total	\$ 4,104,155		

Change to Appropriations	Total	Budget	Funding Period	Source of Funds
Hamilton Ave Hwy 17 Southbound Offramp (increased by \$1.5M)	\$	3,007,000	FY2024 - FY2026	CIPR/Grants/Developer Fees
Police Facility - Funiture Fixtures, Equip (decreased by \$1.3M)		2,000,000	FY2024	Grants
Police Mobile Data Computer Replacement (decreased by \$16,150)		193,250	FY2023 - FY2027	CIPR
Sub-Total	\$	5,200,250		

Change to Funding Period	T	otal Budget	Funding Period	Source of Funds
Measure O Design and Construction (moved to FY2023)	\$	50,913,750	FY2023 - FY2025	Carryover - CIPR/Grants/SCC
Parking Guidance System (moved from FY2023 to FY2024)	-	230,000	FY2024	Developer Fees
Service Pistol Replacement (moved from FY2024 to FY2023)		150,000	FY2023	CIPR
SR 17/San Tomas/Camden/White Oaks Impr (moved from FY2026 to FY2027)		1,007,500	FY2027	Grants/Developer Fees
Sub-Total	\$	52,301,250		

Existing Projects	Total Budget	Funding Period	Source of Funds
Accessibility Ramps - FY22	\$ 50,000	11	Carryover - Construction Tax
Accessibility Ramps - FY23	50,000	FY2023	Construction Tax
Accessibility Ramps - FY24	50,000	FY2024	Construction Tax
Accessibility Ramps - FY25	50,000	FY2025	Construction Tax
Accessibility Ramps - FY26	50,000	FY2026	Construction Tax
ADA Transition Plan - FY22	50,000		Carryover - CIPR
ADA Transition Plan - FY23	50,000	FY2023	CIPR
ADA Transition Plan - FY24	50,000	00 FY2024 00 FY2025	CIPR
ADA Transition Plan - FY25	50,000		CIPR
ADA Transition Plan - FY26	50,000	FY2026	CIPR
ADA Transition Plan Improv	107,209	1	Carryover - CIPR
Annual Street Maintenance - FY22	4,019,055		Carryover - CIPR/SB1/Grants/VIF
Annual Street Maintenance - FY23 thru FY25	8,367,000	FY2023 - FY2025	CIPR/SB1/Grants/VIF
Annual Street Maintenance - FY26	2,789,000	FY2026	CIPR/SB1/Grants/VIF
Armored Rescue Vehicle	312,750	FY2023 - FY2026	Carryover - CIPR
Auxiliary Gym Upgrades	54,000		Carryover - Park Fees
Bike/Ped & Traffic Safety Impr - FY22	25,000		Carryover - Construction Tax
Bike/Ped & Traffic Safety Impr - FY21	26,493		Carryover - Construction Tax/Grants
Bike/Ped & Traffic Safety Impr - FY23	55,000	FY2023	Construction Tax/Grants
Bike/Ped & Traffic Safety Impr - FY24	55,000	FY2024	Construction Tax/Grants
Bike/Ped & Traffic Safety Impr - FY25	55,000	FY2025	Construction Tax/Grants
Bike/Ped & Traffic Safety Impr - FY26	55,000	FY2026	Construction Tax/Grants
Camden Avenue Resurfacing	1,422,017		Carryover - VIF
Campbell Avenue and Page Street Traffic Sig	332,000	FY2023 - FY2024	Developer Fees
Campbell Park Improvements	2,638,094		Carryover - Grants/LLD/Park Fees
Campbell PDA Enhancements	650,000		Carryover - VIF/Grants
Citywide ITS Enhancement	28,817		Carryover - Grants
Comm Center C-Wing Breezeway Reroofing	70,000		Carryover - CIPR

Existing Projects (cont.)	Total Budget	Funding Period	Source of Funds
Comm Center Transformer Replacement	200,000	FY2023	Carryover - CIPR
Community Center Bathroom Upgrades	67,253		Carryover - CIPR
Community Center Wifi	125,000		Carryover - ARPA
Council Chambers Cablecast Equip Upgrade	61,195	Letter 1	Carryover - PEG Fees
General Hazardous Materials Survey - CCC	150,000	FY2023	Carryover - CIPR
Harriet Avenue Sidewalks	1,369,712	FY2023	Carryover - CIPR/Env Srvs/Grants
JDM Improvements - Rincon - Design	50,000	FY2025	Park Fees
JDM Park Parking Lots	240,000	FY2023	Park Fees
JDM Restrooms Improvement - Budd	839,000	FY2024 - FY2025	Park Fees
JDM Rincon Recreational Bldg Assessment	50,000	FY2024	Park Fees
Measure B Bike/Ped Educ & Encouragement	119,000		Grants
Misc Storm Drain Improvements - FY23	50,000	FY2023	Environmental Services
Misc Storm Drain Improvements - FY25	50,000	FY2025	Environmental Services
Officer Safety Plan	1,686,203	FY2023 - FY2031	CIPR
Pruneyard Creek Trail Extension	250,000	FY2023	Developer Fees
Service Center Portable Bldg Replacement	319,728		Land Sale
Service Yard ADM Building Design	50,000		Land Sale
Sidewalk, Curb & Gutter Impr - FY23	175,000	FY2023	Construction Tax
Sidewalk, Curb & Gutter Impr - FY24	75,000	FY2024	Construction Tax
Sidewalk, Curb & Gutter Impr - FY25	75,000	FY2025	Construction Tax
Sidewalk, Curb & Gutter Impr - FY26	75,000	FY2026	Construction Tax
Silicon Valley Radio Communications System	93,827		Carryover - CIPR
Traffic & Street Sign Replacement	97,798	FY2023	Carryover - CIPR
Traffic Calming Improvements - FY19	50,854		Carryover - Construction Tax
Traffic Calming Improvements - FY23	50,000	FY2023	Construction Tax
Virginia Park Improvements	320,000	FY2025 - FY2026	Park Fees
Sub-Total Sub-Total	\$ 28,251,005		

Total 5-Year Capital Projects	\$ 89,856,660

Project Funding Sources

Revenue for project expenditures comes from a number of funding sources, both restricted and discretionary. Over 58% of the Adopted 2022-2026 CIP budget is for the Measure O – Civic Center Improvements project. This project began as a nearly \$55 million, five-year project which is funded from proceeds of general obligation bond sales, as authorized by voters in 2018, as well as the various State and local grants. Its current remaining balance is \$52.9 million. Measure O funds are restricted funds whose expenditures are to be reviewed by an Oversight Committee appointed by the City Council.

The remaining \$37 million in the 2023-2027 Adopted CIP budget comprises the following sources: Grant / Private funds which are restricted for specific uses, such as a County VTA grant for the widening of the Hamilton Avenue Highway 17 Southbound Offramp, totaling \$14.8 million (16%); Vehicle Impact Fees are contributing a total of \$6.6 million (7%) towards annual street maintenance; Gas Tax (SB1) funds are providing an additional \$4.9 million (5%) towards annual street maintenance work; Parkland Dedication fees to pay for improvement projects at various parks or recreational facilities are funding a total of \$4 million (4%); Capital Improvement Plan Reserves (CIPR) are contributing \$5.5 million (6%); and Construction Tax and Environmental Service Funds are providing \$1.2 million of the total \$89.9 million in the Adopted five-year CIP.

The CIPR, which is part of the General Fund, is the City's most flexible funding source and has historically been used for a wide range of project expenditures. By established County Policy, the CIPR receives a portion of available General Fund surplus at fiscal year-end. The availability of funds for the CIPR is dependent on actual expenditures and revenues in a given year. In years when revenues are strong or expenditures are lower than anticipated, CIPR increases. In years when revenues are lean and reserves are needed to balance the City's budget, the CIPR does not increase and adopted projects are required to be deferred or placed on the City's Unfunded Projects list.

The City projects an increase to CIPR of \$275,000, \$550,000, \$750,000, \$1,000,000, and \$1,250,000 in FY 2023 through FY 2027.

Planning Commission Review

The Planning Commission will hold a Public Hearing to consider the Proposed CIP on May 24, 2022. During that meeting, the Commission will determine whether the five-year CIP is consistent with the City's General Plan, and whether the adopted projects in the CIP to be either categorically exempt under the California Environmental Quality Act (CEQA), or to have been considered under previous project approvals.

Assumptions and Operating Budget Impacts

The 2023-2027 CIP is prepared in accordance with certain assumptions about funding constraints, operating budget implications, City priorities, and work plans as summarized below:

- Project and equipment costs, where applicable, are based on department estimates. Cost estimates are based on current
 market and contract experience on similar projects, where available, or order of magnitude cost estimates for larger
 projects in the early phases of design. Projects managed by Public Works include "soft costs" such as staff costs for
 project management, design, inspection and administration, and consultant services as necessary.
- Ongoing operating costs for annual maintenance and technical support, as well as any new revenues, are projected for
 each capital project and, as appropriate, are reflected in the operating budget. For the current capital plan, due to
 the nature of the projects included in the plan, most of the projects are not expected to have a significant operating
 budget impact. Existing work plans, ongoing programs and service level requirements were taken into consideration in
 project scheduling.

Project Selection Criteria

Criteria used in evaluating project requests include:

- The project's relationship to the City's strategic goals and objectives
- The project's impact on the operating budget (if any)
- The nature of the project in terms of preservation of City assets versus new construction or acquisition
- Available financing
- Consequences of not completing the project (e.g., public safety)

Exhibits:

- 1. Financial Summaries
- 2. Five-Year Cash Flow Analysis
- 3. Capital Project Descriptions
- 4. Unfunded List

CIP Summaries - By Category

	Community Center	Committed	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Remaining	TOTAL
Project #	Project Title								
2400	(NEW) Community Center - Heritage Theatre Boiler	s -	s -	\$ 90,000	\$ -	s -	\$ -	\$ -	\$ 90,000
23PP	(NEW) Community Center Fire Alarm Panel Replace		75,000		10				75,000
20AA	Auxiliary Gym Upgrades	54,000	-	4	79	377	-	-	54,000
22AA	Comm Center C-Wing Breezeway Reroofing	70,000		(=)	17.0	0.5	-	-	70,000
23AA	Comm Center Transformer Replacement		200,000		- 4	141		-	200,000
18HH	Community Center Bathroom Upgrades	67,253	100	- 44	9		-	-	67,253
21GG	General Hazardous Materials Survey - CCC	90,000	60,000		-	+	-	-	150,000
	Sub-total	\$ 281,253	\$ 335,000	\$ 90,000	\$.	\$ -	\$ -	\$ -	\$ 706,253

	Parks & Open Space	C	ommitted	F	Y 2023	FY	2024	F	Y 2025	F	Y 2026	F	2027	Ren	naining		TOTAL
Project #	Project Title																
17DD	Campbell Park Improvements	\$	2,638,094	\$		\$	-	\$	17.	\$	1.0	\$	- 2	\$	-7	\$	2,638,094
25AA	JDM Improvements - Rincon - Design		100		-		-		50,000				+0		+	100	50,000
23DD	JDM Park Parking Lots		-		240,000		-						- 6		-		240,000
24DD	JDM Restrooms Improvement - Budd		-		-	7 11	108,000		731,000		17		~		-		839,000
24LL	JDM Rincon Recreational Bldg Assessment		-		1.5		50,000								-		50,000
23LL	Pruneyard Creek Trail Extension		-		250,000		-		- 2		- 4		-		-		250,000
20QQ	Virginia Park Improvements				-		- 1		70,000		250,000		-		-		320,000
	Sub-total	S	2,638,094	\$	490,000	\$	158,000	\$	851,000	\$	250,000	\$	-	\$	-	\$	4,387,094

	Public Facility (Buildings)	Committed	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Remaining	TOTAL
roject #	Project Title	17							
27FF	(NEW) Accessibility Ramps - FY27	s -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
27HH	(NEW) ADA Transition Plan - FY27	-	-		9.7		50,000		50,000
23NN	(NEW) Ainsley House Roof & Foundation Assess	-	120,000		740	-	-	+ 1	120,000
22FF	Accessibility Ramps - FY22	50,000				10/17		-	50,000
23FF	Accessibility Ramps - FY23	1 16	50,000			-	411		50,000
24FF	Accessibility Ramps - FY24	-	32	50,000			-	-	50,000
25FF	Accessibility Ramps - FY25		- 24		50,000	2	4		50,000
26FF	Accessibility Ramps - FY26			-		50,000	- 41		50,000
22HH	ADA Transition Plan - FY22	50,000					- 41	1.4	50,000
23HH	ADA Transition Plan - FY23	7-	50,000			7.			50,000
24HH	ADA Transition Plan - FY24	-	- 4	50,000		14.1		-	50,000
25HH	ADA Transition Plan - FY25	-			50,000	-	47		50,000
26HH	ADA Transition Plan - FY26			-	0.40	50,000	1.51	-	50,000
1988	ADA Transition Plan Improv	107,209			4.				107,209
0310	Council Chambers Cablecast Equip Upgrade	61,195	.2	- 4		5.4			61,195
23TT	Library - SCC Funded Improvements		660,000		-		-		660,000
21MM	Measure O Design and Construction	11,374,460	36,352,290	244,000	183,000			-	48,153,750
23RR	Police Facility - FFE Resiliency (CalOES)		1,900,000					1	1,900,000
22JJ	Police Facility - Funiture Fixtures, Equip	55,000	1.00	1,945,000	-		9.1		2,000,000
2355	Police Facility - Solar PV and Battery Storage	-	200,000			150	-	-	200,000
1755	Service Center Portable Bldg Replacement	319,728			Dec.	-		2.1	319,728
18TT	Service Yard ADM Building Design	50,000						-	50,000
	Sub-total	\$ 12,067,592	\$ 39,332,290	\$ 2,289,000	\$ 283,000	\$ 100,000	\$ 100,000	\$ -	\$ 54,171,882

Public Facility (Equipment)	Committed	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Remaining	TOTAL
# Project Title								
(NEW) Bridge Conditions Assessment	s -	s -	\$ 60,000	s -	\$ -	s -	\$ -	\$ 60,000
(NEW) Campbell Water Tower Light Replacement		50,000	50,000				-	100,000
Armored Rescue Vehicle	62,550	62,550	62,550	62,550	62,550		-	312,750
Community Center Wifi	125,000		-		-	4.1		125,000
Officer Safety Plan	90,084	177,045	177,045	177,045	177,045	177,372	710,567	1,686,203
Parking Guidance System	1 1 - 3-4		230,000				1	230,000
Police Mobile Data Computer Replacement	1.0	42,650	37,650	37,650	37,650	37,650	-	193,250
Service Pistol Replacement		150,000						150,000
Silicon Valley Radio Communications System	93,827					1		93,827
Sub-total	\$ 371,461	\$ 482,245	\$ 617,245	\$ 277,245	\$ 277,245	\$ 215,022	\$ 710,567	\$ 2,951,030

CIP Summaries - By Category (cont.)

Streets & Signals	Committed	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Remaining	TOTAL
# Project Title								
(NEW) Annual Street Maintenance - FY27	\$ -	s -	s -	\$ -	\$ -	\$ 2,789,000	\$ -	\$ 2,789,00
(NEW) Bike/Ped & Traffic Safety Improv - FY27		1.7			-	65,000	-	65,00
(NEW) Citywide ITS Enhancement Phase 2	40		500,000				-	500,00
(NEW) Measure B Bike/Ped Educ & Encouragement		80,155						80,15
(NEW) Misc Storm Drain Improvements - FY27	4-1	7.7	(4)	- 21	- 4	50,000	- 4	50,00
(NEW) Sidewalk, Curb & Gutter Impr - FY27		140	1.0	-	-	75,000	-	75,00
Annual Street Maintenance - FY22	4,019,055	¥.	11 - 31	(6)	1	14	9	4,019,05
Annual Street Maintenance - FY23 thru FY25	14.1	2,789,000	2,789,000	2,789,000	-			8,367,00
Annual Street Maintenance - FY26					2,789,000	-	-	2,789,00
Bike/Ped & Traffic Safety Impr - FY22	25,000					-		25,00
Bike/Ped & Traffic Safety Impr - FY21	26,493	- T		17.1			1.5	26,49
Bike/Ped & Traffic Safety Impr - FY23	-	55,000		-9.4	-	9	- 9	55,00
Bike/Ped & Traffic Safety Impr - FY24		(4)	55,000				-	55,00
Bike/Ped & Traffic Safety Impr - FY25	-			55,000		-		55,00
Bike/Ped & Traffic Safety Impr - FY26				- 0	55,000		9	55,00
Camden Avenue Resurfacing	1,422,017		-	-	10		-	1,422,01
Campbell Avenue and Page Street Traffic Sig		60,000	272,000	-	141		-	332,00
Campbell PDA Enhancements	650,000	***		-				650,00
Citywide ITS Enhancement	28,817	1-1			-			28,81
Hamilton Ave Hwy 17 Southbound Offramp	4		507,000	100,000	2,400,000			3,007,00
Harriet Avenue Sidewalks	1,219,712	150,000		12.1	122			1,369,71
Measure B Bike/Ped Educ & Encouragement	119,000	- 4		4.1		-	-	119,00
Misc Storm Drain Improvements - FY23	5.0	50,000		- 1-9	-	-	1 2	50,00
Misc Storm Drain Improvements - FY25	90	1		50,000	140	2		50,00
Sidewalk, Curb & Gutter Impr - FY23	12-1	175,000	4	-				175,00
Sidewalk, Curb & Gutter Impr - FY24	-		75,000					75,00
Sidewalk, Curb & Gutter Impr - FY25	-	-1.2		75,000		-	-	75,00
Sidewalk, Curb & Gutter Impr - FY26	40	90	-	1.1	75,000	-	-	75,00
SR 17/San Tomas/Camden/White Oaks Impr	7.00	-				1,007,500		1,007,50
Traffic & Street Sign Replacement	37,798	60,000		- 41	47		12	97,79
Traffic Calming Improvements - FY19	50,854	1-2	-	-	-	-	-	50,85
Traffic Calming Improvements - FY23		50,000	1.00		Jenny 140		19 19	50,00
Sub-total	\$ 7,598,746	\$ 3,469,155	\$ 4,198,000	\$ 3,069,000	\$ 5,319,000	\$ 3,986,500	\$ -	\$ 27,640,40
			- 7,77					
GRAND TOTAL	\$ 22,957,146	\$ 44,108,690	\$ 7,352,245	\$ 4,480,245	\$ 5,946,245	\$ 4,301,522	\$ 710,567	\$ 89,856,660

CIP Summaries - By Department

	City Manager	Committed	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Remaining	TOTAL
Project #	Project Title								
2300	(NEW) Campbell Water Tower Light Replacement	s -	\$ 50,000	\$ 50,000	\$ -	s -	s -	s -	\$ 100,000
22PP	Community Center Wifi	125,000	-		~ 7		*	19.1	125,000
0310	Council Chambers Cablecast Equip Upgrade	61,195	1.		-		-	17	61,195
23TT	Library - SCC Funded Improvements	-	660,000	-	-		-	16	660,000
21MM	Measure O Design and Construction	11,374,460	36,352,290	244,000	183,000	-	-		48,153,750
23RR	Police Facility - FFE Resiliency (CalOES)		1,900,000					1.	1,900,000
22JJ	Police Facility - Funiture Fixtures, Equip	55,000	-	1,945,000	- 61			-	2,000,000
2355	Police Facility - Solar PV and Battery Storage		200,000		9.7	-	-	12.0	200,000
	Sub-total	\$ 11,615,655	\$ 39,162,290	\$ 2,239,000	\$ 183,000	\$ -	s -	s -	\$ 53,199,945

	Police	Co	mmitted		FY 2023		FY 2024	FY 2025		FY 2026		FY 2027	Re	emaining		TOTAL
Project #	Project Title					_					_					
22CC	Armored Rescue Vehicle	S	62,550	\$	62,550	s	62,550	\$ 62,550	S	62,550	\$		\$		s	312,750
22EE	Officer Safety Plan		90,084		177,045		177,045	177,045		177,045		177,372		710,567		1,686,203
23MM	Police Mobile Data Computer Replacement		-		42,650		37,650	37,650		37,650		37,650				193,250
24AA	Service Pistol Replacement		- 5_		150,000					1.5		-		140		150,000
17VV	Silicon Valley Radio Communications System		93,827	1			14	- 9								93,827
	Sub-total	\$	246,461	\$	432,245	\$	277,245	\$ 277,245	\$	277,245	\$	215,022	\$	710,567	\$	2,436,030

	Public Works	Committed	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Remaining	TOTAL
Project #	Project Title								
27FF	(NEW) Accessibility Ramps - FY27	\$ -	s -	\$ -	\$ -	s -	\$ 50,000	\$ -	\$ 50,000
27HH	(NEW) ADA Transition Plan - FY27					100	50,000	340	50,000
23NN	(NEW) Ainsley House Roof & Foundation Assess		120,000		-				120,000
27BB	(NEW) Annual Street Maintenance - FY27			7	-	7	2,789,000		2,789,000
27JJ	(NEW) Bike/Ped & Traffic Safety Improv - FY27		196		8.1	1-1	65,000	1 15	65,000
24MM	(NEW) Bridge Conditions Assessment	-	-	60,000					60,000
24NN	(NEW) Citywide ITS Enhancement Phase 2		1 2	500,000		14	-	54.	500,000
23QQ	(NEW) Measure B Bike/Ped Educ & Encouragement	-	80,155	- 12	-		-		80,155
27EE	(NEW) Misc Storm Drain Improvements - FY27	-			3		50,000		50,000
27GG	(NEW) Sidewalk, Curb & Gutter Impr - FY27		-			7.	75,000		75,000

CIP Summaries - By Department (cont.)

ct#	Public Works (cont.)	Committed	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Remaining	TOTAL
F	Accessibility Ramps - FY22	50,000			-				50,000
F	Accessibility Ramps - FY23		50,000	- 2	- 2		- 3	13	50,000
F	Accessibility Ramps - FY24	-	- 2	50,000	251		91	79	50,000
F	Accessibility Ramps - FY25		1.0		50,000	- 14		15	50,000
F	Accessibility Ramps - FY26					50,000	-		50,000
Н	ADA Transition Plan - FY22	50,000	11.4	-	-		-	190	50,000
н	ADA Transition Plan - FY23		50,000		-		2	13	50,000
111	ADA Transition Plan - FY24	-		50,000	-		-	12	50,000
HH.	ADA Transition Plan - FY25	941	148		50,000	76.1	77	14	50,000
н	ADA Transition Plan - FY26					50,000	-		50,000
BB	ADA Transition Plan Improv	107,209	-	-		- 3	-		107,209
3B	Annual Street Maintenance - FY22	4,019,055	3"				3"		4,019,055
3B	Annual Street Maintenance - FY23 thru FY25		2,789,000	2,789,000	2,789,000				8,367,000
3B	Annual Street Maintenance - FY26				7.0	2,789,000	-		2,789,000
DD	Bike/Ped & Traffic Safety Impr - FY22	25,000	(-)	1.5		-	170	1.0	25,000
Q	Bike/Ped & Traffic Safety Improv - FY21	26,493		-	-		3	-	26,493
J	Bike/Ped & Traffic Safety Improv - FY23		55,000				-	-	55,000
J	Bike/Ped & Traffic Safety Improv - FY24			55,000	5.7			121	55,000
J	Bike/Ped & Traffic Safety Improv - FY25				55,000	181		- 0	55,000
j	Bike/Ped & Traffic Safety Improv - FY26	1.	-	-	-	55,000	-	-	55,000
S	Camden Avenue Resurfacing	1,422,017				- 5 1		13.1	1,422,017
D	Campbell Avenue and Page Street Traffic Sig	-	60,000	272,000			-		332,000
D	Campbell Park Improvements	2,638,094			-	- 4.		7-2	2,638,094
N	Campbell PDA Enhancements	650,000							650,000
F	Citywide ITS Enhancement	28,817					-	- 3	28,817
Н	Community Center Bathroom Upgrades	67,253	7.1	- 1	-	- 2	~	~	67,253
С	Hamilton Ave Hwy 17 Southbound Offramp			507,000	100,000	2,400,000	- 4	- 12	3,007,000
G	Harriet Avenue Sidewalks	1,219,712	150,000	-		(-1)			1,369,712
A	JDM Improvements - Rincon - Design				50,000	-	-	17	50,000
D	JDM Park Parking Lots	13.5	240,000	- 31	211	- 21	- 3	13.1	240,000
D	JDM Restrooms Improvement - Budd			108,000	731,000		9	-	839,000
Ĺ	JDM Rincon Recreational Bldg Assessment		727	50,000	-	- 2	-		50,000
0	Measure B Bike/Ped Educ & Encouragement	119,000				- 21		- (5)	119,000
E	Misc Storm Drain Improvements - FY23		50,000		-			9.1	50,000
E	Misc Storm Drain Improvements - FY25		-	- 1	50,000	-	2.0	14	50,000
C	Parking Guidance System	-	- 4.	230,000	-	- 4	- 45	- 0	230,000

et# Public Works (cont.)	Committed	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Remaining	TOTAL
Pruneyard Creek Trail Extension	-	250,000				-		250,000
Service Center Portable Bldg Replacement	319,728	-		-	1.0		-	319,728
T Service Yard ADM Building Design	50,000	-		-	25	- 24	-	50,000
G Sidewalk, Curb & Gutter Impr - FY23	-	175,000	17.4	347		-	1.6	175,000
G Sidewalk, Curb & Gutter Impr - FY24	-	-	75,000		-	~		75,000
Sidewalk, Curb & Gutter Impr - FY25				75,000	P-1	-	-	75,000
Sidewalk, Curb & Gutter Impr - FY26	-	-			75,000	-	-	75,000
SR 17/San Tomas/Camden/White Oaks Impr		1,41				1,007,500		1,007,500
Traffic & Street Sign Replacement	37,798	60,000	- 4	3.5		-	-	97,798
Traffic Calming Improvements - FY19	50,854	2.		-			-	50,854
Traffic Calming Improvements - FY23	-	50,000	9.1		1-	-		50,000
Virginia Park Improvements		7.0	(8)	70,000	250,000			320,000
Sub-total	\$ 10,881,030	\$ 4,179,155	\$ 4,746,000	\$ 4,020,000	\$ 5,669,000	\$ 4,086,500	\$ -	\$ 33,581,685

R	ecreation & Community Services	Committed		FY 2023	FY 2024	FY 2025	FY 2026		FY 2027	R	emaining	TOTAL
roject#	Project Title											
2400 (N	NEW) Community Center - Heritage Theatre Boiler	\$ -	\$		\$ 90,000	\$	\$ - 0.	\$		\$		\$ 90,000
23PP (N	NEW) Community Center Fire Alarm Panel Replace			75,000				1	- 1		- 14	75,000
20AA AL	uxiliary Gym Upgrades	54,000)	-			7.				- 1	54,000
22AA C	omm Center C-Wing Breezeway Reroofing	70,000)	-	G	-	1-1					70,000
23AA C	omm Center Transformer Replacement	-		200,000	14)		14		-40		-2	200,000
21GG G	eneral Hazardous Materials Survey - CCC	90,000)	60,000								150,000
S	ub-total	\$ 214,000	\$	335,000	\$ 90,000	\$	\$ 	\$		\$		\$ 639,000

CIP Summaries - By Funding Source

	Capital Improvement Reserve	Committed	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Remaining	TOTAL
ect#	Project Title					77 17 7			
HH:	(NEW) ADA Transition Plan - FY27	5.	/	14-	-	7.	50,000	*	50,00
NN	(NEW) Ainsley House Roof & Foundation Assess	1911	120,000	1.0					120,00
BB	(NEW) Annual Street Maintenance - FY27				-	-	200,000		200,00
00	(NEW) Campbell Water Tower Light Replacement	3+0	50,000	50,000	-		-		100,00
NN	(NEW) Citywide ITS Enhancement Phase 2	27		100,000	-		1	- 1	100,00
00	(NEW) Community Center - Heritage Theatre Boiler	1-	-	90,000		72.			90,00
PP	(NEW) Community Center Fire Alarm Panel Replace		75,000		-	-511		-	75,00
HH	ADA Transition Plan - FY22	50,000				-	-		50,00
нн	ADA Transition Plan - FY23	-	50,000		-		1	-	50,00
нн	ADA Transition Plan - FY24	740	7	50,000	1.2	1,2-1	1.00	. A.1	50,00
НН	ADA Transition Plan - FY25	- 0	120	194	50,000	-	-	-	50,00
нн	ADA Transition Plan - FY26	- 2		- 4	2.7	50,000		94	50,00
ВВ	ADA Transition Plan Improv	107,209		1+				• 4	107,20
вв	Annual Street Maintenance - FY22	200,000				-	-		200,00
BB	Annual Street Maintenance - FY23 thru FY25		200,000	200,000	200,000		-		600,00
BB	Annual Street Maintenance - FY26	340	-	-	-	200,000			200,00
CC	Armored Rescue Vehicle	62,550	62,550	62,550	62,550	62,550	-	- 1	312,75
AA	Comm Center C-Wing Breezeway Reroofing	70,000	-	-		-	-		70,00
AA	Comm Center Transformer Replacement	1.41	200,000		-				200,00
нн	Community Center Bathroom Upgrades	67,253	-		-	1-11	-	- 1	67,25
GG	General Hazardous Materials Survey - CCC	90,000	60,000		-	911	-		150,00
CC	Hamilton Ave Hwy 17 Southbound Offramp	451	1	-	100,000	1.2		2.1	100,00
GG	Harriet Avenue Sidewalks	114,712	150,000	19	-		-		264,71
EE	Officer Safety Plan	90,084	177,045	177,045	177,045	177,045	177,372	710,567	1,686,20
MM	Police Mobile Data Computer Replacement	- 34	42,650	37,650	37,650	37,650	37,650		193,25
AA	Service Pistol Replacement		150,000			-	-		150,00
W	Silicon Valley Radio Communications System	93,827	-	1.4					93,82
KK	Traffic & Street Sign Replacement	37,798	60,000	J. C. S. S.		-	1		97,79
	Sub-total Sub-total	\$ 983,433	\$ 1,397,245	\$ 767,245	\$ 627,245	\$ 527,245	\$ 465,022	\$ 710,567	\$ 5,478,00

	Construction Tax	Committe	ed	FY 2023		Y 2024	F	FY 2025	-	FY 2026	F	Y 2027	R	emaining	TOTAL
roject#	Project Title														
27FF	(NEW) Accessibility Ramps - FY27	s	-	\$ -	S		S		\$	- 5	\$	50,000	\$		\$ 50,000
27JJ	(NEW) Bike/Ped & Traffic Safety Impr - FY27			-		- 9		-		- V		25,000		141	25,000
27GG	(NEW) Sidewalk, Curb & Gutter Impr - FY27		-			9.1		- 2		- 19		75,000		-	75,000
22FF	Accessibility Ramps - FY22	50,0	000			- 4				1.5				- 4	50,000
23FF	Accessibility Ramps - FY23			50,000											50,000
24FF	Accessibility Ramps - FY24		-			50,000				-		-			50,000
25FF	Accessibility Ramps - FY25			-				50,000		-		-		- 40	50,000
26FF	Accessibility Ramps - FY26			-		-		4		50,000		-			50,000
21QQ	Bike/Ped & Traffic Safety Impr - FY21	24,9	991	-		- 2				- 1		-		44	24,991
22DD	Bike/Ped & Traffic Safety Impr - FY22	25,0	000			- 7				9.1		-		- 4	25,000
23JJ	Bike/Ped & Traffic Safety Impr - FY23			25,000		- 1				11-11		-		-	25,000
24JJ	Bike/Ped & Traffic Safety Impr - FY24		-	-	-	25,000		-		-	-	-		-	25,000
25JJ	Bike/Ped & Traffic Safety Impr - FY25	1		11.4		100		25,000		-				- 6	25,000
26JJ	Bike/Ped & Traffic Safety Impr - FY26		-	= 1		-		- 1		25,000				-	25,000
23GG	Sidewalk, Curb & Gutter Impr - FY23			175,000		-				- 12		-		-	175,000
24GG	Sidewalk, Curb & Gutter Impr - FY24			-		75,000				18.1		-			75,000
25GG	Sidewalk, Curb & Gutter Impr - FY25		-	-				75,000		-		-		-	75,000
26GG	Sidewalk, Curb & Gutter Impr - FY26		-	- 2		Α.		4		75,000		- 4		1,65	75,000
19MM	Traffic Calming Improvements - FY19	50,8	354			(-)		- 1		-		-		0-1	50,854
23KK	Traffic Calming Improvements - FY23			50,000						-				-	50,000
	Sub-total	\$ 150,8	345	\$ 300,000	\$	150,000	\$	150,000	\$	150,000	\$	150,000	5	- 1	\$ 1,050,845

	Environmental Services Funds	Com	mitted	F	Y 2023	FY 2024	Y 2025	F	Y 2026	F	Y 2027	Re	maining	TOTAL
Project #	Project Title													
27EE	(NEW) Misc Storm Drain Improvements - FY27	\$	-	\$		\$ 	\$ 	\$	-	\$	50,000	S	-	\$ 50,000
20GG	Harriet Avenue Sidewalks		33,746		-				7.5		-		-	33,746
23EE	Misc Storm Drain Improvements - FY23		-		50,000								-	50,000
25EE	Misc Storm Drain Improvements - FY25				-	-	50,000		-		-		16,1	50,000
	Sub-total	\$	33,746	\$	50,000	\$	\$ 50,000	\$		\$	50,000	\$		\$ 183,746

CIP Summaries - By Funding Source (cont.)

	Gas Tax (SB 1)	Co	mmitted		Y 2023	F	Y 2024	Y 2025	FY 2026	FY 2027	R	emaining		TOTAL
Project #	Project Title								- 1					
27BB	(NEW) Annual Street Maintenance - FY27	\$		\$	-	\$	- 2	\$ -	\$ - 2	\$ 800,000	\$	-	5	800,000
22BB	Annual Street Maintenance - FY22		861,511		-		0.4	-	-	-				861,511
23BB	Annual Street Maintenance - FY23 thru FY25		-	1	800,000		800,000	800,000	7.	-		17		2,400,000
26BB	Annual Street Maintenance - FY26				-		•	-	800,000	-		-		800,000
	Sub-total	\$	861,511	\$	800,000	\$	800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$	191	\$	4,861,511

	Grants / Private	Committed	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Remaining	TOTAL
ect#	Project Title		,		, 1111				
7BB	(NEW) Annual Street Maintenance - FY27	\$ -	s -	\$ -	s -	s -	\$ 1,012,000	s -	\$ 1,012,00
7]]	(NEW) Bike/Ped & Traffic Safety Improv - FY27	-	-	-	14	-	40,000	-	40,00
INN	(NEW) Citywide ITS Enhancement Phase 2	7-1	2.	400,000	-			-	400,00
QQ	(NEW) Measure B Bike/Ped Educ & Encouragement	-	80,155	-			-		80,15
BB	Annual Street Maintenance - FY22	1,844,559	-	-	-	-	-	-	1,844,55
вв	Annual Street Maintenance - FY23 thru FY25		1,012,000	1,012,000	1,012,000		-		3,036,00
BB	Annual Street Maintenance - FY26	- 4		- 2	-	1,012,000		12.1	1,012,00
QQ	Bike/Ped & Traffic Safety Impr - FY21	1,502	F	- 0	9.0	1.0			1,50
JJ	Bike/Ped & Traffic Safety Impr - FY23		30,000		-				30,00
IJ	Bike/Ped & Traffic Safety Impr - FY24		1 2	30,000					30,00
JJ	Bike/Ped & Traffic Safety Impr - FY25		4	-	30,000	100		1-0	30,00
IJ	Bike/Ped & Traffic Safety Impr - FY26	-	-	- 4	-	30,000			30,00
DD	Campbell Avenue and Page Street Traffic Sig	-	60,000	272,000	3-7	1,20		-	332,00
DD	Campbell Park Improvements	203,620							203,62
NN	Campbell PDA Enhancements	550,000	1 2			- 2			550,00
FF	Citywide ITS Enhancement	28,817	- 4	8-	- 4		-	6-0	28,81
pp	Community Center Wifi	125,000	-						125,000
10	Council Chambers Cablecast Equip Upgrade	61,195						161	61,19
СС	Hamilton Ave Hwy 17 Southbound Offramp	-		507,000	14.5	2,400,000		19.1	2,907,00
GG	Harriet Avenue Sidewalks	1,071,254		-		- 12		12.1	1,071,25
00	Measure B Bike/Ped Educ & Encouragement	119,000					-	14.	119,00
cc	Parking Guidance System			230,000		-	200	12.1	230,00
LL	Pruneyard Creek Trail Extension		250,000			-		-	250,00
SS	Service Center Portable Bldg Replacement	319,728	4.1	191		-		(4.1	319,72
TT	Service Yard ADM Building Design	50,000	3-1	- 4				12/1	50,00
AA	SR 17/San Tomas/Camden/White Oaks Impr	-		- 1			1,007,500		1,007,50
	Sub-total	\$ 4,374,675	\$ 1,432,155	\$ 2,451,000	\$ 1,042,000	\$ 3,442,000	\$ 2,059,500	s .	\$ 14,801,33

	Lighting & Landscape	Cor	mmitted	FY	2023	FY	2024	FY	2025	FY	2026	FY	2027	Ren	aining	0	TOTAL
Project #	Project Title						777										
17DD	Campbell Park Improvement	\$	12,000	\$	- 14	\$		\$	-	\$		S		\$	1.5	\$	12,000
	Sub-total	\$	12,000	s	-	\$	-	\$		\$	-	\$		\$		\$	12,000

	Measure O	Committed	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Remaining	TOTAL
Project #	Project Title					1.25			
21MM	Measure O Design and Construction	\$ 11,374,460	\$ 36,352,290	\$ 244,000	\$ 183,000	\$ -	s -	\$ -	\$ 48,153,750
22JJ	Police Facility - Funiture Fixtures, Equip	55,000	-	1,945,000	-	-	-	-	2,000,000
23RR	Police Facility - FFE Resiliency (CalOES)		1,900,000	-				-	1,900,000
2355	Police Facility - Solar PV and Battery Storage		200,000	-		-		-	200,000
23TT	Library - SCC Funded Improvements		660,000		1.				660,000
	Sub-total	\$ 11,429,460	\$ 39,112,290	\$ 2,189,000	\$ 183,000	\$ -	\$ -	\$ -	\$ 52,913,750

	Parkland Dedication	C	ommitted	FY 2023	FY 2024	FY 2025	FY 2026	F	Y 2027	Rei	naining	TOTAL
Project #	Project Title					1111			377			= ==
20AA	Auxiliary Gym Upgrades	\$	54,000	\$ 1.00	\$ - 5	\$ - 180	\$ - 5	S	1.5	S	- 3	\$ 54,000
17DD	Campbell Park Improvements		2,422,474	-	*	~ ~	-		-		+	2,422,474
25AA	JDM Improvements - Ríncon - Design		-	-		50,000			-		- 1	50,000
23DD	JDM Park Parking Lots		-	240,000	-	-	-		-		-	240,000
24DD	JDM Restrooms Improvement - Budd		-	- 4	108,000	731,000			- 6.1		-	839,000
24LL	JDM Rincon Recreational Bldg Assessment		-		50,000						-	50,000
20QQ	Virginia Park Improvements		6	-		70,000	250,000		-			320,000
	Sub-total Sub-total	\$	2,476,474	\$ 240,000	\$ 158,000	\$ 851,000	\$ 250,000	\$		\$	-	\$ 3,975,474

CIP Summaries - By Funding Source (cont.)

	Vehicle Impact Fees - Building Permits	C	ommitted	F	Y 2023	FY	2024	F	Y 2025	FY 2026	Y 2027	R	emaining	TOTAL
Project #	Project Title													
27BB	(NEW) Annual Street Maintenance - FY27	\$	-	\$		\$	-	\$		\$ -	\$ 300,000	\$	- 4	\$ 300,000
24MM	(NEW) Bridge Conditions Assessment		-		-		60,000		-	7.4	- 5		1-	60,000
22BB	Annual Street Maintenance - FY22		430,000		-				-	-				430,000
23BB	Annual Street Maintenance - FY23 thru FY25				300,000		300,000		300,000	-	81			900,000
26BB	Annual Street Maintenance - FY26	-			-				-	300,000				300,000
2155	Camden Avenue Resurfacing		1,422,017				-		4	-	-			1,422,017
22NN	Campbell PDA Enhancements		100,000		-		- 2		-	-	-		12	100,000
	Sub-total	\$	1,952,017	\$	300,000	\$	360,000	\$	300,000	\$ 300,000	\$ 300,000	\$		\$ 3,512,017

	Vehicle Impact Fees - Garbage	C	ommitted	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Remaining	TOTAL
Project #	Project Title									
27BB	(NEW) Annual Street Maintenance - FY27	\$	1.0	\$ 120	\$ - 12	\$ 12	\$ -41	\$ 477,000	\$ -	\$ 477,000
22BB	Annual Street Maintenance - FY22		682,985		1.6					682,985
23BB	Annual Street Maintenance - FY23 thru FY25		-	477,000	477,000	477,000		-	-	1,431,000
26BB	Annual Street Maintenance - FY26		-	-			477,000	-	7-	477,000
	Sub-total	\$	682,985	\$ 477,000	\$ 477,000	\$ 477,000	\$ 477,000	\$ 477,000	\$ -	\$ 3,067,985
	GRAND TOTAL	\$	22,957,146	\$ 44,108,690	\$ 7,352,245	\$ 4,480,245	\$ 5,946,245	\$ 4,301,522	\$ 710,567	\$ 89,856,660

CIP Funding Schedule - FY 2023 Through FY 2027

						CIPR - Fu	nd :	101							
	Be	eginnir	ng F	und Balance	\$	1,136,479	\$	1,136,479	\$	14,234	\$ (203,011)	\$ (80,256)	\$ 392,499		
	Revenues			Total		FY 2022		FY 2023		FY 2024	FY 2025	FY 2026	FY 2027		
	CIPR Funding Policy (\$1.5M/yr Target)		\$	3,825,000	\$		\$	275,000	\$	550,000	\$ 750,000	\$ 1,000,000	\$ 1,250,000		
	Sub-Total Revenues		\$	3,825,000	\$		\$	275,000	\$	550,000	\$ 750,000	\$ 1,000,000	\$ 1,250,000		
roject #	Project Title	Туре		Total	c	committed		FY 2023		FY 2024	FY 2025	FY 2026	FY 2027	Re	maining
19KK	Traffic & Street Sign Replacement	P	\$	60,000	\$		\$	(60,000)	\$		\$ 	\$ -	\$ -	\$	
20GG	Harriet Avenue Sidewalks	P		150,000				(150,000)			-		-		-
21GG	General Hazardous Materials Survey - CCC	P		60,000				(60,000)		4	-		-		
22CC	Armored Rescue Vehicle	P		250,200				(62,550)		(62,550)	(62,550)	(62,550)			
22EE	Officer Safety Plan	P		1,596,119		120		(177,045)		(177,045)	(177,045)	(177,045)	(177,372)		710,567
23AA	Comm Center Transformer Replacement	P		200,000				(200,000)				17-17	71.74771		44.7
23BB	Annual Street Maintenance - FY23 thru FY25	5 P		600,000		4		(200,000)		(200,000)	(200,000)		2		
23HH	ADA Transition Plan - FY23	P		50,000				(50,000)					-		-
23MM	Police Mobile Data Computer Replacement	P		193,250		1		(42,650)		(37,650)	(37,650)	(37,650)	(37,650)		4
2300	Campbell Water Tower Light Replacement	N		100,000				(50,000)		(50,000)					-
23NN	Ainsley House Roof & Foundation Assess	N		120,000				(120,000)		-	-				-
23PP	Community Center Fire Alarm Panel Replace	N		75,000				(75,000)					-		
24AA	Service Pistol Replacement	P		150,000		2		(150,000)		12.1		1			1.5
24CC	Hamilton Ave Hwy 17 Southbound Offramp	Α		100,000							(100,000)		9		-
24HH	ADA Transition Plan - FY24	P		50,000						(50,000)					-
24NN	Citywide ITS Enhancement Phase 2	N		100,000						(100,000)			1.40		-
2400	Community Center - Heritage Theatre Boiler	N		90,000		1				(90,000)		-	-		4
25HH	ADA Transition Plan - FY25	P		50,000				-		-	(50,000)		-		-
26BB	Annual Street Maintenance - FY26	P		200,000								(200,000)	-		-
26HH	ADA Transition Plan - FY26	P		50,000				4				(50,000)	-		
27BB	Annual Street Maintenance - FY27	N		200,000		2		16		3			(200,000)		1.50
27HH	ADA Transition Plan - FY27	N		50,000							- P		(50,000)		1.4
	Sub-Total Expenditures		\$	4,494,569	\$		\$	(1,397,245)	\$	(767,245)	\$ (627,245)	\$ (527,245)	\$ (465,022)	\$	710,567
	Surplus/Deficit				\$	1	\$	(1,122,245)	\$	(217,245)	\$ 122,755	\$ 472,755	\$ 784,978		
	Ending Fund Balance				\$	1,136,479	\$	14,234	\$	(203,011)	\$ (80,256)	\$ 392,499	\$ 1,177,477		
	Legend:			. 5. 5		4000		San San La							
	N - New	P-Pr	evic	ously Approv	ed -	- No Additio	nal	Funding Req	ues	ted					
	C - Carryover	A - Pr	evic	ously Approv	ed .	- Additional	Fur	nding Reques	ted						

				Cor	nmitted CIPI	R - F	Fund 101										
	Be	eginning	Fund Balance	\$	983,433	\$	1.5	\$	+	\$	4	\$.5	\$			
Project #	Project Title	Туре	Total	C	ommitted		FY 2023	-	Y 2024	F	Y 2025	F	Y 2026	1	Y 2027	Ren	maining
17VV	Silicon Valley Radio Communications System	T C	\$ 93,827	\$	(93,827)	\$	-	\$	-	\$		\$	-	\$	-(-)	\$	-
18HH	Community Center Bathroom Upgrades	C	67,253		(67,253)								7		3		-
19BB	ADA Transition Plan Improv	C	107,209		(107,209)		-						-		-		
19KK	Traffic & Street Sign Replacement	C	37,798		(37,798)		12		-		4		-		100		2
20GG	Harriet Avenue Sidewalks	C	114,712		(114,712)		-				100		-		18		-
21GG	General Hazardous Materials Survey - CCC	C	90,000		(90,000)		-		19		9		1 9		195		-
22AA	Comm Center C-Wing Breezeway Reroofing	C	70,000		(70,000)				-				-		11.5		-
22BB	Annual Street Maintenance - FY22	C	200,000		(200,000)		2		1		1.4		2		-		-
22CC	Armored Rescue Vehicle	P	62,550		(62,550)		100				-		-		1,41		-
22EE	Officer Safety Plan	P	90,084		(90,084)						-		-		18		-
22HH	ADA Transition Plan - FY22	C	50,000		(50,000)								-				
	Sub-Total Expenditures		\$ 983,433	\$	(983,433)	\$	-	\$	-	\$	4	\$	4	\$		\$	2
	Surplus/Deficit			\$	(983,433)	\$	3	\$		\$	-	\$	-	\$	9		
	Ending Fund Balance			\$		\$	+	\$	1.0	\$	4	\$	-	\$	- 2		
	Legend:				- L-					7							
	N - New	P - Pre	viously Approv	red .	No Addition	nal	Funding Re	quest	ed								
	C - Carryover	A - Pre	viously Approv	/ed	- Additional	Fun	ding Reque	ested									

Construction Tax - Fund 101

Beginning Fund Balance \$ 289,005 \$ 198,160 \$ 46,506 \$ 49,302 \$ 56,683 \$ 68,784

Revenues	Total	FY 2022	FY 2023	11	FY 2024	FY 2025	FY 2026	- 1	FY 2027
Construction Tax	\$ 847,589	\$ 60,000	\$ 148,346	\$	152,796	\$ 157,380	\$ 162,102	\$	166,965
Sub-Total Revenues	\$ 847,589	\$ 60,000	\$ 148,346	\$	152,796	\$ 157,380	\$ 162,102	\$	166,965

Project #	Project Title	Type	Total	C	ommitted	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Ren	naining
19MM	Traffic Calming Improvements - FY19	C \$	50,854	\$	(50,854) \$	1100	\$ -	\$ -	\$	\$ -	\$	
21QQ	Bike/Ped & Traffic Safety Impr - FY21	C	24,991		(24,991)	141	11.2		-	1.5		1
22DD	Bike/Ped & Traffic Safety Impr - FY22	C	25,000		(25,000)	-		-	-			
22FF	Accessibility Ramps - FY22	C	50,000		(50,000)		-	-				
23FF	Accessibility Ramps - FY23	P	50,000			(50,000)	-	-	-	-		-
23GG	Sidewalk, Curb & Gutter Impr - FY23	A	175,000			(175,000)	G-		×1	1.5		411
23JJ	Bike/Ped & Traffic Safety Impr - FY23	P	25,000			(25,000)	1-	-	- 9	-		0-1
23KK	Traffic Calming Improvements - FY23	P	50,000			(50,000)	1.3	-		14		
24FF	Accessibility Ramps - FY24	P	50,000		-		(50,000)		4	1.0		15
24GG	Sidewalk, Curb & Gutter Impr - FY24	P	75,000		-	1-1	(75,000)	-	-	12		- 2
2411	Bike/Ped & Traffic Safety Impr - FY24	P	25,000				(25,000)		9.	-		4.0
25FF	Accessibility Ramps - FY25	P	50,000		-	7.5	1.5	(50,000)				
25GG	Sidewalk, Curb & Gutter Impr - FY25	P	75,000		-			(75,000)				
2511	Bike/Ped & Traffic Safety Impr - FY25	P	25,000			124		(25,000)		G.		-
26FF	Accessibility Ramps - FY26	P	50,000			191	1.6	7	(50,000)	1-		-
26GG	Sidewalk, Curb & Gutter Impr - FY26	P	75,000		-		1.4		(75,000)	1.4		
2611	Bike/Ped & Traffic Safety Impr - FY26	P	25,000		-	-			(25,000)	1.2		-
27FF	Accessibility Ramps - FY27	N	50,000		2.0	2.0		-	-	(50,000)		(2)
27GG	Sidewalk, Curb & Gutter Impr - FY27	N	75,000		2.	Ģ.,	4	110	ρ,	(75,000)		-
2711	Bike/Ped & Traffic Safety Impr - FY27	N	25,000			1117-11		-		(25,000)		
	Sub-Total Expenditures	\$	1,050,845	\$	(150,845) \$	(300,000)	\$ (150,000)	\$ (150,000)	\$ (150,000)	\$ (150,000)	\$	
	Surplus/Deficit			\$	(90,845) \$	(151,654)	\$ 2,796	\$ 7,380	\$ 12,102	\$ 16,965		
	Ending Fund Balance			\$	198,160 \$	46,506	\$ 49,302	\$ 56,683	\$ 68,784	\$ 85,749		

Vehicle Impact - Fund 202

P - Previously Approved - No Additional Funding Requested A - Previously Approved - Additional Funding Requested

Beginning Fund Balance \$ 2,164,584 \$ 306,832 \$ 307,082 \$ 247,332 \$ 247,582 \$ 247,833

Revenues	Total	1	FY 2022	FY 2023	- 1	FY 2024	FY 2025	FY 2026	- 1	FY 2027
Vehicle Impact Fees	\$ 1,800,000	\$	300,000	\$ 300,000	\$	300,000	\$ 300,000	\$ 300,000	\$	300,000
Solid Waste Vehicle Impact Fees	2,862,000		477,000	477,000		477,000	477,000	477,000		477,000
Investment Income	1,500		250	250		250	250	250		250
Sub-Total Revenues	\$ 4,663,500	\$	777,250	\$ 777,250	\$	777,250	\$ 777,250	\$ 777,250	\$	777,250

Project #	Project Title	Туре	Total	(Committed	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Re	maining
2155	Camden Avenue Resurfacing	C	\$ 1,422,017	\$	(1,422,017)	\$ 100	\$ 11 2	\$	\$ -	\$ 1	\$	
22BB	Annual Street Maintenance - FY22	C	1,112,985		(1,112,985)			1.5		1.4		
22NN	Campbell PDA Enhancements	C	100,000		(100,000)				-			
23BB	Annual Street Maintenance - FY23 thru FY25	P	2,331,000		-	(777,000)	(777,000)	(777,000)		(2)		-
24MM	Bridge Conditions Assessment	N	60,000		25	2.	(60,000)	-	0.00	-		1.5
26BB	Annual Street Maintenance - FY26	P	777,000		-	1.7	-	1.5	(777,000)			
27BB	Annual Street Maintenance - FY27	N	777,000			- 2				(777,000)		2
	Sub-Total Expenditures		\$ 6,580,002	\$	(2,635,002)	\$ (777,000)	\$ (837,000)	\$ (777,000)	\$ (777,000)	\$ (777,000)	\$	
	Surplus/Deficit			\$	(1,857,752)	\$ 250	\$ (59,750)	\$ 250	\$ 250	\$ 250		
	Ending Fund Balance			\$	306,832	\$ 307,082	\$ 247,332	\$ 247,582	\$ 247,832	\$ 248,082		

Legend:	
N - New	P - Previously Approved - No Additional Funding Requested
C - Carryover	A - Previously Approved - Additional Funding Requested

Legend: N - New C - Carryover

Gas Tax (SB1 funds only) - Fund 204

Beginning Fund Balance \$ 49,146 \$ 16,511 \$ 28,876 \$ 28,876 \$ 28,876 \$ 28,876

Revenues	Total	FY 2022	FY 2023	- 4	FY 2024	FY 2025	FY 2026	-	FY 2027
State SB1 Proceeds	\$ 4,841,241	\$ 828,876	\$ 812,365	\$	800,000	\$ 800,000	\$ 800,000	\$	800,000
Sub-Total Revenues	\$ 4,841,241	\$ 828,876	\$ 812,365	\$	800,000	\$ 800,000	\$ 800,000	\$	800,000

	Sub Total Nevendes		~	4,042,242	-	020,010		522,505	~	000,000	,	000,000	550,000	-	000,000		
Project #	Project Title	Туре		Total	c	ommitted		FY 2023		FY 2024		FY 2025	FY 2026		FY 2027	Re	maining
22BB	Annual Street Maintenance - FY22	C	\$	861,511	\$	(861,511)	\$		\$	* * * * * * * * * * * * * * * * * * * *	\$		\$ 	\$	115	\$	-
23BB	Annual Street Maintenance - FY23 thru FY25	P		2,400,000		7.7		(800,000)		(800,000)		(800,000)					4.0
26BB	Annual Street Maintenance - FY26	P		800,000									(800,000)				+
27BB	Annual Street Maintenance - FY27	N		800,000				- 4				-	4		(800,000)		-
	Sub-Total Expenditures		\$	4,861,511	\$	(861,511)	\$	(800,000)	\$	(800,000)	\$	(800,000)	\$ (800,000)	\$	(800,000)	\$	-
	Surplus/Deficit				\$	(32,635)	\$	12,365	\$		\$		\$	\$			
	Ending Fund Balance				\$	16,511	\$	28,876	\$	28,876	\$	28,876	\$ 28,876	\$	28,876		
	Legend:																
	N - New	P - Pr	evi	ously Approv	ed -	No Addition	al F	Funding Requ	est	ed							
	C - Carryover	A - Pr	evi	ously Approv	red -	Additional F	un	ding Requeste	ed								

Lighting & Landscape - Fund 207

beginning rund balance						
Total	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027

	Sub-Total Revenues		\$		\$	-0	4	-	9		9		\$	-	9	-6	+	
	Sub-Fotol Nevendes		7		~		7	8.67		1010	~		-		7			
Project #	Project Title	Type		Total	Co	mmitted		FY 2023		FY 2024		FY 2025		FY 2026	F	Y 2027	Ren	naining
17DD	Campbell Park Improvement	C	\$	12,000	\$	(12,000)	\$	14	\$		\$	-	\$	-	\$		\$	
	Sub-Total Expenditures		\$	12,000	\$	(12,000)	\$	25	\$	2.0	\$		\$		\$	- 8	\$	-
	Surplus/Deficit				\$	(12,000)	\$	÷	\$		\$		\$	-	\$	- 2		
	Ending Fund Balance				\$	9	\$	2	\$		\$		\$	-	\$	-		

Legend: N - New

C - Carryover

Not Applicable

P - Previously Approved - No Additional Funding Requested A - Previously Approved - Additional Funding Requested

Environmental Services - Storm Drain Fund Balance - Fund 209

Beginning Fund Balance \$ 710,866 \$ 405,889 \$ 83,986 \$ 83,986 \$ 33,986 \$ 33,98

Revenues	Total	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Storm Drain Fees	\$ 120,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Beverage Container Grants	60,000	10,000	10,000	10,000	10,000	10,000	10,000
Storm Water Fees	270,000	45,000	45,000	45,000	45,000	45,000	45,000
Solid Waste Fees	3,338,784	556,464	556,464	556,464	556,464	556,464	556,464
Solid Waste Diversion Fee	28,000		5,600	5,600	5,600	5,600	5,600
AB 919 Recycling	296,136	49,356	49,356	49,356	49,356	49,356	49,356
Transfers In	2,687,000	437,000	450,000	450,000	450,000	450,000	450,000
Investment Income	3,000	500	500	500	500	500	500
Sub-Total Revenues	\$ 6,802,920	\$ 1,118,320	\$ 1,136,920	\$ 1,136,920	\$ 1,136,920	\$ 1,136,920	\$ 1,136,920

Operating Expenditures	Total	F	Y 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Operating Transfers Out	\$ (6,066,732) \$ (1,191,771)	\$ (1,205,110)	\$ (927,095)	\$ (920,800)	\$ (914,317)	\$ (907,639)
Operating Costs (Personnel & Supplies)	(1,279,322	2)	(197,780)	(203,713)	(209,825)	(216,120)	(222,603)	(229,281)
Sub-Total Operating Expenditures	\$ (7,346,054) \$ (1,389,551)	\$ (1,408,823)	\$ (1,136,920)	\$ (1,136,920)	\$ (1,136,920)	\$ (1,136,920)

Project #	Project Title	Туре	Total	C	ommitted	FY 2023	F	Y 2024	- 4	FY 2025		FY 2026	FY 2027	Rei	maining
20GG	Harriet Avenue Sidewalks	С	\$ 33,746	\$	(33,746)	\$	\$	-	\$	-	5	*	\$	\$	9
23EE	Misc Storm Drain Improvements - FY23	Р	50,000			(50,000)									9.1
25EE	Misc Storm Drain Improvements - FY25	P	50,000		1			-		(50,000)		2	4		141
27EE	Misc Storm Drain Improvements - FY27	N	50,000			-							(50,000)		- 9
	Sub-Total Expenditures		\$ 183,746	\$	(33,746)	\$ (50,000)	\$	8.	\$	(50,000)	\$	*-	\$ (50,000)	\$	- 3
	Surplus/Deficit			\$	(304,977)	\$ (321,903)	s		\$	(50,000)	\$	4	\$ (50,000)		
	Ending Fund Balance			\$	405,889	\$ 83,986	\$	83,986	\$	33,986	\$	33,986	\$ (16,014)		

L	eg	e	n	d	

N - New P - Previously Approved - No Additional Funding Requested
C - Carryover A - Previously Approved - Additional Funding Requested

Grants/Private - Fund 212, 216, 218, 221, 435

Beginning Fund Balance \$ 781,017 \$ - \$ - \$ - \$

Revenues	Total	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Federal Grants (SLSEF, HSIP, CDBG)	\$ 1,848,000	\$ 1,848,000	\$ -	\$ -	\$ -	\$ -	\$ -
State Grant (VERBS, EOC, Prop 68)	203,000	203,620	-	-	-	-	-
Local Grants (SCC VLF, SCC AIPG, MTC)	1,690,000	215,000	215,000	615,000	215,000	215,000	215,000
Measure B (LSF)	4,782,000	797,000	797,000	797,000	797,000	797,000	797,000
Measure B (VTA)	3,599,155	119,000	80,155	-	-	2,400,000	1,000,000
TDA Grants (Fund 216)	190,000	30,000	30,000	30,000	30,000	30,000	40,000
Cresleigh Homes	332,000	-	60,000	272,000	-	-	-
Private Contr/Grant (Developer Fees)	1,000,538	6,038	250,000	737,000	-	-	7,500
Corp Yard Land Sale Proceeds (F435)	250,000	250,000	-	-	-	-	-
ARPA	125,000	125,000	-	-	-	-	-
Sub-Total Revenues	\$14,019,693	\$ 3,593,658	\$ 1,432,155	\$ 2,451,000	\$ 1,042,000	\$ 3,442,000	\$ 2,059,500

Project #	Project Title	Туре	Total	C	Committed	FY 2023	FY 2024	FY 2025	FY 2026		FY 2027	Rem	aining
0310	Council Chambers Cablecast Equip Upgrade	С	\$ 61,195	\$	(61,195)	\$ -	\$ -	\$ -	\$ -		\$ -	\$	-
17DD	Campbell Park Improvements	C	203,620		(203,620)	-	-	-	-		-		-
17FF	Citywide ITS Enhancement	C	28,817		(28,817)	-	-	-	-		-		-
17SS	Service Center Portable Bldg Replacement	C	319,728		(319,728)	-	-	-	-		-		-
18TT	Service Yard ADM Building Design	C	50,000		(50,000)	-	-	-	-		-		-
20DD	Campbell Avenue and Page Street Traffic Si,	P	332,000		-	(60,000)	(272,000)	-	-		-		-
20GG	Harriet Avenue Sidewalks	C	1,071,254		(1,071,254)	-	-	-	-		-		-
21QQ	Bike/Ped & Traffic Safety Improv - FY21	C	1,502		(1,502)	-	-	-	-		-		-
22BB	Annual Street Maintenance - FY22	C	1,844,559		(1,844,559)	-	-	-	-		-		-
22NN	Campbell PDA Enhancements	C	550,000		(550,000)	-	-	-	-		=		-
2200	Measure B Bike/Ped Educ & Encouragemen	C	119,000		(119,000)	-	-	-	-		-		-
22PP	Community Center Wifi	C	125,000		(125,000)	-	-	-	-		-		-
23BB	Annual Street Maintenance - FY23 thru FY2	P	3,036,000		-	(1,012,000)	(1,012,000)	(1,012,000)	-		=		-
23CC	Parking Guidance System	P	230,000		-	-	(230,000)	-	-		-		-
23JJ	Bike/Ped & Traffic Safety Improv - FY23	P	30,000		-	(30,000)	-	-	-		-		-
23LL	Pruneyard Creek Trail Extension	P	250,000		-	(250,000)	-	-	-		-		-
23QQ	Measure B Bike/Ped Educ & Encouragemen	Ν	80,155		-	(80,155)	-	-	-		-		-
24CC	Hamilton Ave Hwy 17 Southbound Offrams	Α	2,907,000		-	-	(507,000)	-	(2,400,00	D)	-		-
24JJ	Bike/Ped & Traffic Safety Improv - FY24	P	30,000		-	-	(30,000)	-	-		-		-
24NN	Citywide ITS Enhancement Phase 2	N	400,000		-	-	(400,000)	-	-		-		-
25JJ	Bike/Ped & Traffic Safety Improv - FY25	P	30,000		-	-	-	(30,000)	-		-		-
26BB	Annual Street Maintenance - FY26	P	1,012,000		-	-	-	-	(1,012,00	O)	-		-
26AA	SR 17/San Tomas/Camden/White Oaks Imp	Р	1,007,500		-	-	-	-	-		(1,007,500)		-
26JJ	Bike/Ped & Traffic Safety Improv - FY26	Р	30,000		-	-	-	-	(30,000	O)	-		-
27BB	Annual Street Maintenance - FY27	Ν	1,012,000		-	-	-	-	-		(1,012,000)		-
27JJ	Bike/Ped & Traffic Safety Improv - FY27	N	40,000		-	-	-	-	-		(40,000)		-
	Sub-Total Expenditures		\$14,801,330	\$	(4,374,675)	\$ (1,432,155)	\$ (2,451,000)	\$ (1,042,000)	\$ (3,442,00	0)	\$ (2,059,500)	\$	-
	Surplus/Deficit			\$	(781,017)	\$ -	\$ -	\$ -	\$ -		\$ -		
	Ending Fund Balance			\$	-	\$ -	\$ -	\$ -	\$ -		\$ -		

Legend:

N - New P - Previously Approved - No Additional Funding Requested
C - Carryover A - Previously Approved - Additional Funding Requested

Parkland Dedication - Fund 295

Beginning Fund Balance \$ 3,705,785 \$ 1,664,147 \$ 1,834,132 \$ 2,087,137 \$ 1,648,659 \$ 1,808,551

Revenues	Total	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	- 1	FY 2027
Parkland Dedication Fees	\$ 2,400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$	400,000
Investment Income	89,092	34,836	9,985	11,005	12,523	9,892		10,851
Sub-Total Revenues	\$ 2,489,092	\$ 434,836	\$ 409,985	\$ 411,005	\$ 412,523	\$ 409,892	\$	410,851

Project #	Project Title	Type	Total	Committed		FY 2023	FY 2024	FY 2025	F	Y 2026	FY	2027	Ren	naining
17DD	Campbell Park Improvements	C	\$ 2,422,474	\$ (2,422,47	4) \$		\$ - \$	-	\$	-	\$	-	\$	-
20AA	Auxiliary Gym Upgrades	C	54,000	(54,00	0)	4.1						-		-
20QQ	Virginia Park Improvements	P	320,000					(70,000)		(250,000)		-		-
23DD	JDM Park Parking Lots	P	240,000	6		(240,000)	1000	1.				2		-
24DD	JDM Restrooms Improvement - Budd	P	839,000	7-7		-	(108,000)	(731,000)		-		14		-
24LL	JDM Rincon Recreational Bldg Assessment	P	50,000	11 A		-	(50,000)	1,12		-				-
25AA	JDM Improvements - Rincon - Design	A	50,000	Ly Logi				(50,000)						-
	Sub-Total Expenditures		\$ 3,975,474	\$ (2,476,47	4) \$	(240,000)	\$ (158,000) \$	(851,000)	\$	(250,000)	\$	-	\$	-

Surplus/Deficit \$ (2,041,638) \$ 169,985 \$ 253,005 \$ (438,477) \$ 159,892 \$ 410,851

Ending Fund Balance \$ 1,664,147 \$ 1,834,132 \$ 2,087,137 \$ 1,648,659 \$ 1,808,551 \$ 2,219,403

Legend:

N - New P - Previously Approved - No Additional Funding Requested
C - Carryover A - Previously Approved - Additional Funding Requested

Measure O - Fund 448

Beginning Fund Balance \$ 18,803,578 \$ 11,274,118 \$ 2,511,828 \$ 322,828 \$ 139,828 \$ 139,828

Total		FY 2022		FY 2023		FY 2024		FY 2025		FY 2026	F	Y 2027
\$ 30,000,000	\$		\$	30,000,000	\$		\$		\$	-	\$	
3,900,000		3,900,000		-		1.2		-		~		12
200,000				200,000		-		-		- 40		-
150,000				150,000				-				
\$ 34,250,000	\$	3,900,000	\$	30,350,000	\$		\$		\$	1.5	\$	
	\$ 30,000,000 3,900,000 200,000 150,000	\$ 30,000,000 \$ 3,900,000 200,000 150,000	\$ 30,000,000 \$ - 3,900,000 3,900,000 200,000 - 150,000 -	\$ 30,000,000 \$ - \$ 3,900,000 3,900,000 200,000 - 150,000 -	\$ 30,000,000 \$ - \$ 30,000,000 3,900,000 3,900,000 - 200,000 - 200,000 150,000 - 150,000	\$ 30,000,000 \$ - \$ 30,000,000 \$ 3,900,000 - 200,000 - 150,000	\$ 30,000,000 \$ - \$ 30,000,000 \$ - 3,900,000 3,900,000 200,000 - 200,000 - 150,000 - 150,000 -	\$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ 3,900,000 3,900,000 200,000 - 200,000 - 150,000 - 150,000 -	\$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ - \$ - \$ 3,900,000 \$ - \$ \$ - \$ 200,000 - 5 50,0	\$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ - \$ - \$ 3,900,000	\$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	\$ 30,000,000 \$ - \$ 30,000,000 \$ - \$ - \$ - \$ - \$ 3,900,000 3,900,000

Project #	Project Title	Type	Total	Committed	FY 2023	FY 202	4	FY 2025	F	FY 2026	FY 2027	Ren	naining
21MM	Measure O Design and Construction	P	\$ 48,153,750	\$ (11,374,460)	\$ (36,352,290)	\$ (244	,000) \$	(183,000)	\$	-	\$	\$	-
22JJ	Police Facility - Funiture Fixtures, Equip	Α	2,000,000	(55,000)		(1,945	(000)			-			9
23RR	Police Facility - FFE Resiliency (CalOES)	A	1,900,000	27.27	(1,900,000)		-	-					
2355	Police Facility - Solar PV and Battery Storage	N	200,000		(200,000)					-	1		2
23TT	Library - SCC Funded Improvements	N	660,000		(660,000)		4				1.5		- 2
	Sub-Total Expenditures		\$ 52,913,750	\$ (11,429,460)	\$ (39,112,290)	\$ (2,189	,000) \$	(183,000)	\$		\$ -	\$	-
	Surplus/Deficit			\$ (7,529,460)	\$ (8,762,290)	\$ (2,189	,000) \$	(183,000)	\$		\$		
	Ending Fund Balance			\$ 11,274,118	\$ 2,511,828	\$ 322	,828 \$	139,828	\$	139,828	\$ 139,828		
	Legend:												
	N - New	P-Pr	eviously Approv	ved - No Addition	nal Funding Requ	ested							
	C - Carryover	A - Pr	eviously Appro	ved - Additional I	Funding Request	ed							

Projects that require new or additional appropriations for FY2023 are as follows. These appropriations will be formally adopted by City Council on June 21, 2022. Projects with carryover appropriations that were previously approved do not require reapproval, but may be modified by Council if desired:

FY2023 Funded Projects	Carmovar	FY2023 Budget
F12023 Funded Projects	Carryover	Appropriation
(NEW) Ainsley House Roof & Foundation Assess	\$ -	\$ 120,000
(NEW) Campbell Water Tower Light Replacement	-	50,000
(NEW) Community Center Fire Alarm Panel Replace	-	75,000
(NEW) Measure B Bike/Ped Educ & Encouragement	-	80,155
Accessibility Ramps - FY23	-	50,000
ADA Transition Plan - FY23	-	50,000
Annual Street Maintenance - FY23 thru FY25	-	2,789,000
Armored Rescue Vehicle	62,550	62,550
Bike/Ped & Traffic Safety Impr - FY23	-	55,000
Campbell Avenue and Page Street Traffic Sig	-	60,000
Comm Center Transformer Replacement	-	200,000
General Hazardous Materials Survey - CCC	90,000	60,000
Harriet Avenue Sidewalks	1,219,712	150,000
JDM Park Parking Lots	-	240,000
Library - SCC Funded Improvements	-	660,000
Measure O Design and Construction	11,374,460	36,352,290
Misc Storm Drain Improvements - FY23	-	50,000
Officer Safety Plan	90,084	177,045
Police Facility - FFE Resiliency (CalOES)	-	1,900,000
Police Mobile Data Computer Replacement	-	42,650
Police Facility - Solar PV and Battery Storage	-	200,000
Pruneyard Creek Trail Extension	-	250,000
Service Pistol Replacement	-	150,000
Sidewalk, Curb & Gutter Impr - FY23	-	175,000
Traffic & Street Sign Replacement	37,798	60,000
Traffic Calming Improvements - FY23	-	50,000
TOTAL	\$ 12,874,604	\$ 44,108,690

Ainsley House Roof and Foundation Assessment

Overview

Submitted ByTodd Capurso, Public Works DirectorRequest OwnerTodd Capurso, Public Works Director

Est. Start Date 08/01/2022
Est. Completion Date 06/30/2023
Department Public Works

Type Capital Improvement

Project Number 23-NN

Description

This project will assess current drainage issues associated with the roof of the Ainsley House. It will include an inspection of the roof and foundation from ICC-certified inspectors. The inspection will provide a framework to determine future work and repairs needed for the Ainsley House roof and foundation. The budgetary requests for this project are estimates at this point to conduct the inspections and define the scope of repairs. Staff will not know full scope of the construction phase of the project until the inspection is completed.

Details

Program (Budget 780

Unit)

Useful Life 50+ years
Projected Carryover N/A

Priority Critical (Can't do without it)

Type of Project Improvement

Funding Type New

Location



Relationship to Strategic Goals and Objectives

General Plan OSP 2-2; Maintain and renovate existing open space, park and recreation facilities to improve their usefulness, safety, and appearance.

Possible Alternative Solutions

1. Fund in a further out year. Repair cost may be higher.

Other Cost Savings (If Applicable)

Performing this work within the next fiscal year may avoid more significant repair costs in future years. However, the magnitude of potential cost savings is unknown at this point.

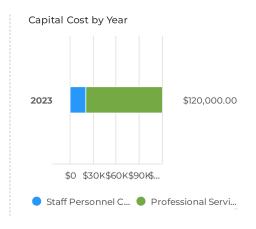
Capital Cost

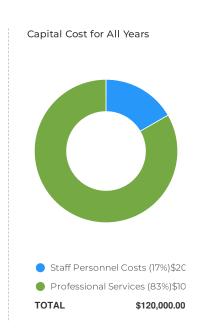
FY2023 Budget

\$120,000

Total Budget (all years)

\$120K





Capital Cost Breakdown	
Capital Cost	FY2023
Staff Personnel Costs	\$20,000
Professional Services	\$100,000
Total	\$120,000

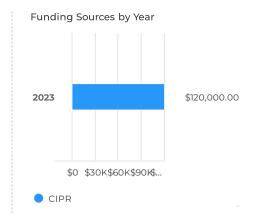
Funding Sources

FY2023 Budget

\$120,000

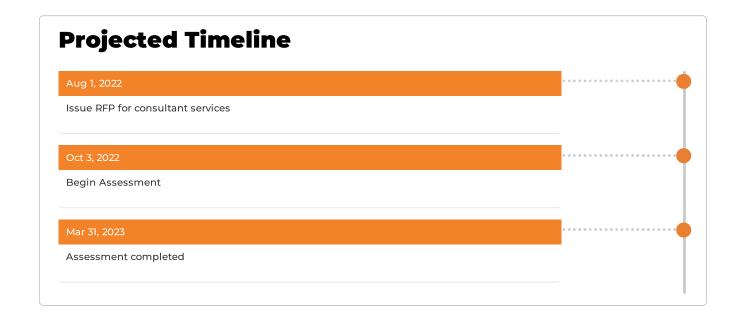
Total Budget (all years)

\$120K





Funding Sources Breakdown	
Funding Sources	FY2023
CIPR	\$120,000
Total	\$120,000



Annual Accessibility Ramps - FY27

Overview

Submitted By Todd Capurso, Public Works Director

Request Owner Amy Olay, City Engineer

Est. Start Date 07/01/2026
Est. Completion Date 06/30/2027
Department Public Works

Type Capital Improvement

Project Number 27-FF

Description

This project will install accessibility curb ramps in compliance with Americans with Disability Act (ADA) standards and is consistent with the City's ADA Transition Plan.

Details

Program (Budget 730

Unit)

Useful Life 20 years
Projected Carryover N/A

Priority Medium (Get to it when you can)

Type of Project Improvement

Funding Type New

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

This project addresses Strategic Plan Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles, and Objective 3.4 - Streets that are safe, clean, and well maintained.

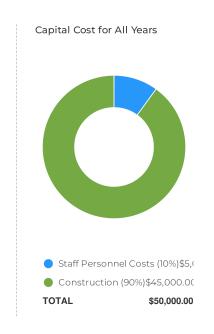
Possible Alternative Solutions

1. Reduce or increase the number of ramps for installation each year.

Total Budget (all years)

\$50K

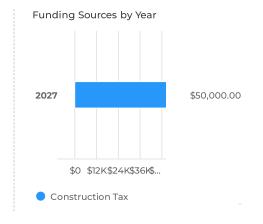


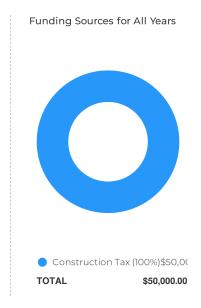


Capital Cost Breakdown	
Capital Cost	FY2027
Staff Personnel Costs	\$5,000
Construction	\$45,000
Total	\$50,000

Total Budget (all years)

\$50K





Funding Sources Breakdown	
Funding Sources	FY2027
Construction Tax	\$50,000
Total	\$50,000

Annual ADA Transition Plan Improvements - FY27

Overview

Submitted By Todd Capurso, Public Works Director

Request Owner Amy Olay, City Engineer

Est. Start Date 07/01/2026
Est. Completion Date 06/30/2027
Department Public Works

Type Capital Improvement

Project Number 27-HH

Description

Consistent with the City's Americans with Disability Act (ADA) Transition Plan, this project continues to implement identified improvements at the Community Center, Service Center, City Hall, and other City facilities. Scope of work includes modifications to doors, bathroom fixtures, and public counters.

Details

Program (Budget

Unit)

730

Useful Life 20 years
Projected Carryover N/A

Priority High (Can function without it, but not very

well)

Type of Project Improvement

Funding Type New

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

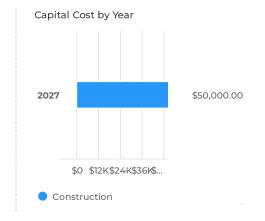
This project will address Strategic Plan Objective 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

Possible Alternative Solutions

1. Phase improvements and revise funding levels.

Total Budget (all years)

\$50K





Capital Cost Breakdown	
Capital Cost	FY2027
Construction	\$50,000
Total	\$50,000

FY2023 Budget

\$0

Total Budget (all years)

\$50K





Funding Sources Breakdown		
Funding Sources	FY2023	FY2027
CIPR		\$50,000
Other	\$0	
Total	\$0	\$50,000

Annual Bike/Pedestrian and Traffic Safety Improvements - FY27

Overview

Submitted By Todd Capurso, Public Works Director

Request Owner Matthew Jue, Traffic Engineer

Est. Start Date 07/01/2026
Est. Completion Date 06/30/2029
Department Public Works

Type Capital Improvement

Project Number 27-JJ

Description

This annual project provides minor improvements to streets and signals to increase safety as deemed necessary by the City's Traffic Engineer and City Engineer. This project also constructs Class II bike lanes, sidewalks, paths, and other improvements to enhance pedestrian and bicyclist safety on City streets. The Transportation Development Act (TDA) funds represent the majority of the project funding. Currently estimated at \$40,000 annually, the amount can vary; annual adjustments may be necessary.

Images



Class II Bike Lane

Details

Program (Budget 720

Unit)

Useful Life 20 years
Projected Carryover N/A

Priority Medium (Get to it when you can)

Type of Project Improvement

Funding Type New

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

Supports Strategic Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles.

Possible Alternative Solutions

- 1. Allow the current conditions to remain.
- 2. Submit each minor project/improvement to the City Council for approval.

Capital Cost

Total Budget (all years)



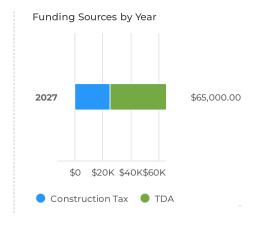


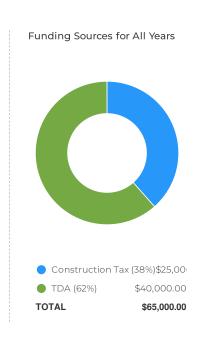


Capital Cost Breakdown	
Capital Cost	FY2027
Staff Personnel Costs	\$5,000
Construction	\$60,000
Total	\$65,000

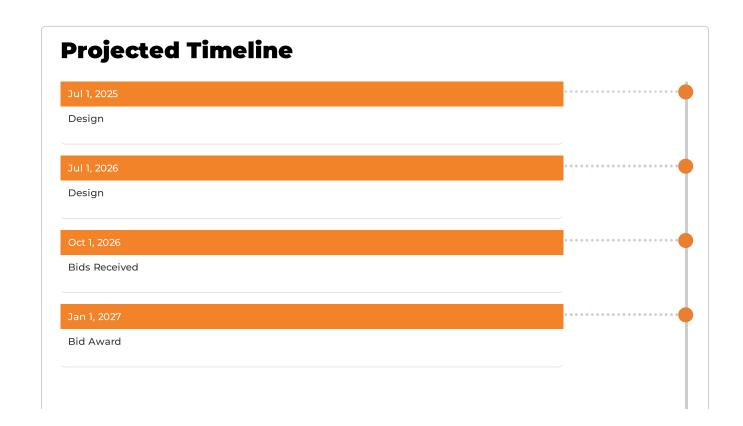
Total Budget (all years)

\$65K





Funding Sources Breakdown	
Funding Sources	FY2027
Construction Tax	\$25,000
TDA	\$40,000
Total	\$65,000



Apr 1, 2027
Construction

Annual Sidewalk, Curb, & Gutter Improvements - FY27

Overview

Submitted By Todd Capurso, Public Works Director

Request Owner Ron Taormina, PW Maintenance Supervisor

Est. Start Date 07/01/2025
Est. Completion Date 06/30/2026
Department Public Works

Type Capital Improvement

Project Number 27-GG

Description

This annual project proposes to replace newly damaged sidewalks that are identified for replacement or grinding. The City uses concrete and no longer uses asphalt as sidewalk replacement material when removing sections of sidewalk. Sidewalk grinds are performed on raised sidewalks where the sidewalk deflection is less than 1 and 1/2 inches. Curb and gutters are replaced in kind when the damaged or raised curb and gutter prohibits safe pedestrian access to travel ways. These locations are typically at intersections or in front of crosswalks. Curb and gutter water flow issues are not a criteria for replacement under this ongoing maintenance project proposal.

Details

Program (Budget 730

Unit)

Useful Life 20 years
Projected Carryover N/A

Priority Medium (Get to it when you can)

Type of Project Improvement

Funding Type New

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

Strategic Plan Objective 3.1 - Safe residential neighborhoods.

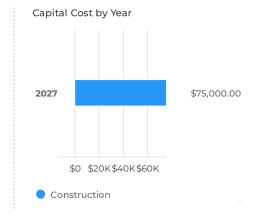
Strategic Plan Objective 3.3 - Streets that safely and comfortably accommodate pedestrian and bicycles.

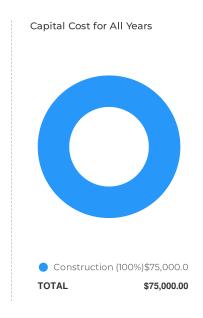
Possible Alternative Solutions

- 1. Continue to replace damaged sidewalk with asphalt.
- 2. Do not replace any curb and gutter.

Total Budget (all years)

\$75K

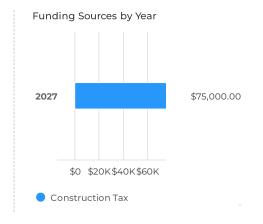


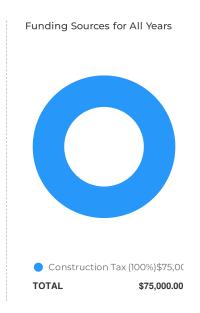


Capital Cost Breakdown	
Capital Cost	FY2027
Construction	\$75,000
Total	\$75,000

Total Budget (all years)

\$75K





Funding Sources Breakdown	
Funding Sources	FY2027
Construction Tax	\$75,000
Total	\$75,000

Annual Street Maintenance - FY27

Overview

Submitted By Todd Capurso, Public Works Director

Request Owner Amy Olay, City Engineer

Est. Start Date 07/01/2026
Est. Completion Date 08/31/2027
Department Public Works

Type Capital Improvement

Project Number 27-BB

Description

This project is for annual street maintenance per the City's Pavement Management Program. Funding allocations in CIP FY27 will provide pavement treatment on collector and local streets. In addition to the Capital Improvement Program Reserve (CIPR), other anticipated funding sources are the City's Vehicle Impact Fee (separate allocations from construction and solid waste collection vehicles), Santa Clara County Vehicle Registration Fee (VRF), State SB1 - Road Maintenance and Rehabilitation Account (RMRA), Santa Clara County Measure B, and one-time grants (One Bay Area and CalRecycle). A maintenance of effort is required for cities to receive Measure B and RMRA funds. The City must maintain an annual expenditure of \$917,000 in general fund monies which are satisfied through the use of CIPR and Vehicle Impact Fees.

Details

Program (Budget

Unit)

730

Useful Life 20 years
Projected Carryover N/A

Priority High (Can function without it, but not very

well)

Type of Project Resurface Current Street, Road or Sidewalk

Funding Type New

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

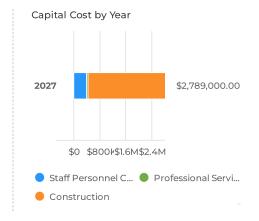
This project addresses Strategic Plan Objective 3.4 - Streets that are safe, clean, and well-maintained.

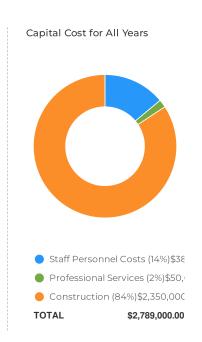
Possible Alternative Solutions

- 1. Only pursue stop-gap maintenance.
- 2. Reduce the project limits resulting in decreased Pavement Condition Index (PCI).

Total Budget (all years)

\$2.789M

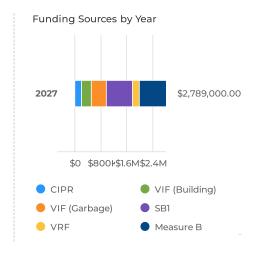


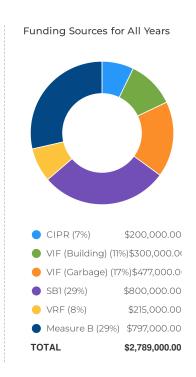


Capital Cost Breakdown	
Capital Cost	FY2027
Staff Personnel Costs	\$389,000
Professional Services	\$50,000
Construction	\$2,350,000
Total	\$2,789,000

Total Budget (all years)

\$2.789M





Funding Sources Breakdown	
Funding Sources	FY2027
CIPR	\$200,000
VIF (Building)	\$300,000
VIF (Garbage)	\$477,000
SB1	\$800,000
VRF	\$215,000
Measure B	\$797,000
Total	\$2,789,000

Bridge Conditions Assessment Report

Overview

Submitted By Todd Capurso, Public Works Director

Request Owner Amy Olay, City Engineer

Est. Start Date 07/01/2023
Est. Completion Date 06/30/2024
Department Public Works

Type Capital Improvement

Project Number 24-MM

Description

The project will provide a conditions assessment of local bridges under the maintenance jurisdiction of the City including pedestrian bridges. The report will be used to guide future programming of necessary bridge improvements.

Details

Program (Budget 730

Unit)

Useful Life

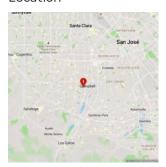
10 years

Projected Carryover N/A

Priority Medium (Get to it when you can)

Type of Project Other
Funding Type New

Location



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objective 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

Possible Alternative Solutions

1. Defer the assessment.

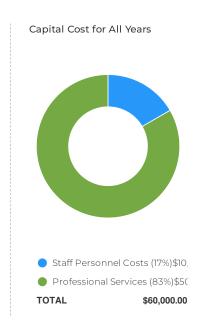
Other Type of Project (If Applicable)

Assessment Report

Total Budget (all years)

\$60K

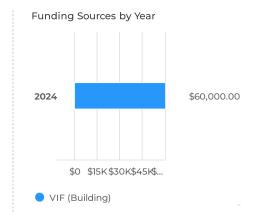


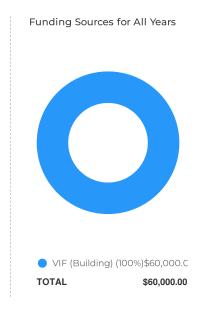


Capital Cost Breakdown	
Capital Cost	FY2024
Staff Personnel Costs	\$10,000
Professional Services	\$50,000
Total	\$60,000

Total Budget (all years)

\$60K





Funding Sources Breakdown	
Funding Sources	FY2024
VIF (Building)	\$60,000
Total	\$60,000

Campbell Community Center Fire Alarm Panel Replacements

Overview

Submitted By Todd Capurso, Public Works Director

Request Owner Dave Fanucchi, Building Maintenance Supervisor

Est. Start Date 08/01/2022
Est. Completion Date 10/31/2022
Department Public Works

Type Capital Improvement

Project Number 23-PP

Description

This project will replace the existing Edwards main fire alarm panel and four sub-panels. The existing panels are beyond their life expectancies and are creating false alarms and fire department callouts. The project will install new modern Edwards panels to accommodate the existing Edwards field fire alarm activation devices and will be expandable to incorporate additional appliances when needed.

Details

Program (Budget 780

Unit)

Useful Life 40 years
Projected Carryover N/A

Priority Critical (Can't do without it)

Type of Project Replacement

Funding Type New

Location



Relationship to Strategic Goals and Objectives

This project will address Strategic Plan Objectives 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

Possible Alternative Solutions

1. No alternative solutions - the main panel is failing.

FY2023 Budget

\$75,000

Total Budget (all years)

\$75K





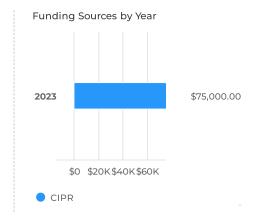
Capital Cost Breakdown	
Capital Cost	FY2023
Construction	\$75,000
Total	\$75,000

FY2023 Budget

\$75,000

Total Budget (all years)

\$75K





Funding Sources Breakdown		
Funding Sources	FY2023	
CIPR	\$75,000	
Total	\$75,000	

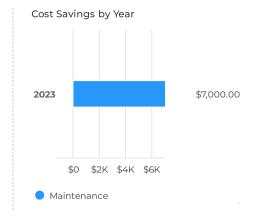
Cost Savings

FY2023 Budget

\$7,000

Total Budget (all years)

\$7K





Cost Savings Breakdown	
Cost Savings	FY2023
Maintenance	\$7,000
Total	\$7,000

Campbell Community Center - Heritage Theater Boiler Replacement

Overview

Submitted By Todd Capurso, Public Works Director

Request Owner Dave Fanucchi, Building Maintenance Supervisor

Est. Start Date 07/31/2023
Est. Completion Date 06/28/2024
Department Public Works

Type Capital Improvement

Project Number 24-00

Description

Replacement of the existing Heritage Theater boiler unit. The existing boiler has out lived the useful and efficient life expectancy to provide optimum heating operations. It has shown signs of operational malfunctions and should be replaced within the next two years.

Details

Program (Budget 78)

Unit)

Useful Life 40 years
Projected Carryover N/A

Priority Critical (Can't do without it)

Type of Project Replacement

Funding Type New

Location



Supplemental Attachments

Campbell Community Cntr - Heritage Theater Boiler Rplcmnt

(/resource/cleargov-prod/projects/documents/e5fd061fea0b804c874b.pdf)

Relationship to Strategic Goals and Objectives

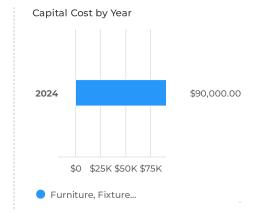
This project will address Strategic Plan Objectives 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

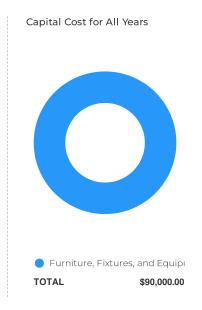
Possible Alternative Solutions

1. Continue to repair the existing unit until it catastrophically fails or until parts are no longer available.

Total Budget (all years)

\$90K

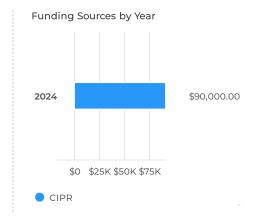




Capital Cost Breakdown	
Capital Cost	FY2024
Furniture, Fixtures, and Equipment	\$90,000
Total	\$90,000

Total Budget (all years)

\$90K





Funding Sources Breakdown	
Funding Sources	FY2024
CIPR	\$90,000
Total	\$90,000

Cost Savings

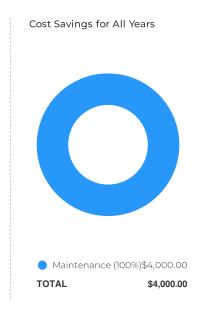
FY2023 Budget

\$4,000

Total Budget (all years)

\$4K





Cost Savings Breakdown	
Cost Savings	FY2023
Maintenance	\$4,000
Total	\$4,000

Campbell Water Tower Light Replacement

Overview

Submitted ByCecil Lawson, IT ManagerRequest OwnerCecil Lawson, IT Manager

 Est. Start Date
 08/01/2022

 Est. Completion Date
 10/30/2023

 Department
 MIS Services

Type Capital Equipment

Project Number 23-00

Description

The Campbell Water tower lighting system consists of two separate and distinct components; the light control system and the lights themselves. The lighting control system was replaced in 2020. The upgrade allowed more acceptable levels of control of the light arrays and wireless remote access capabilities. After the project was completed, many noticed the existing lights had dimmed over time. LED light bulbs naturally lose intensity (luminous flux) called degradation. The average lifespan of LEDs is 50,000 hours, about six years. LED lights don't burn out; they degrade in intensity - usually by 30-40%.

The goal of this project is to replace the existing LEDs with longer lasting versions and to double the amount of lighting on the top portion of the tower.

Images





Details

Useful Life

Program (Budget 547

Unit)

15 years

Projected Carryover N/A

Priority High (Can function without it, but not very

well)

Type of Project Replacement

Funding Type New

Location



Relationship to Strategic Goals and Objectives

This project addresses Strategic Plan Objective 1.5 - An attractive community with an enhanced image and Objective 1.8 - A
vibrant downtown that serves as the focal point of the community.

Possible Alternative Solutions

1. Do not replace current lights and continue operating as is.

Other Capital Costs (If Applicable)

There may be a need to increase the total available wattage at the water tower.

Other Operating Costs (If Applicable)

Other Funding Sources (If Applicable)

Other Type of Project (If Applicable)

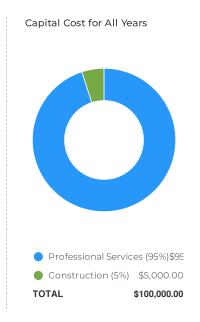
FY2023 Budget

\$50,000

Total Budget (all years)

\$100K





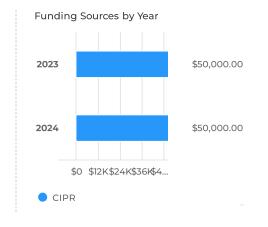
Capital Cost Breakdown		
Capital Cost	FY2023	FY2024
Professional Services	\$47,500	\$47,500
Construction	\$2,500	\$2,500
Total	\$50,000	\$50,000

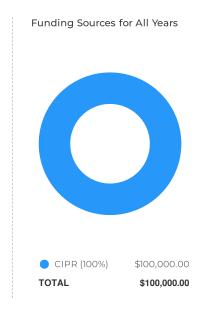
FY2023 Budget

\$50,000

Total Budget (all years)

\$100K





Funding Sources Breakdown		
Funding Sources	FY2023	FY2024
CIPR	\$50,000	\$50,000
Total	\$50,000	\$50,000

Citywide ITS Enhancements Phase 2

Overview

Submitted By Todd Capurso, Public Works Director

Request Owner Matthew Jue, Traffic Engineer

Est. Start Date 07/01/2024

Est. Completion Date 06/30/2026

Department Public Works

Type Capital Improvement

Project Number 24-NN

Description

Purchase and install or replace ITS equipment including traffic signal controller cabinets; battery backup systems for traffic signals at railroad crossings and school crossings; video detection systems, emergency vehicle preemption equipment, and service pedestals at various locations.

Details

Program (Budget

Unit)

720

Useful Life 20 years
Projected Carryover N/A

Priority High (Can function without it, but not very

well)

Type of Project Replacement

Funding Type New

Location

Address: 70 North 1st Street



Relationship to Strategic Goals and Objectives

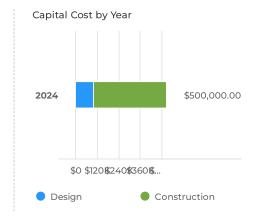
Supports Strategic Objective 3.7 - Streets that operate efficiently and effectively.

Possible Alternative Solutions

- 1. Do nothing.
- 2. Use City funds to purchase and install equipment.

Total Budget (all years)

\$500K

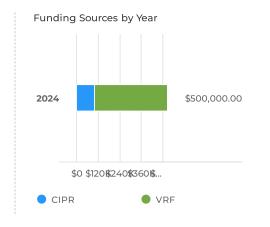




Capital Cost Breakdown		
Capital Cost	FY2024	
Design	\$100,000	
Construction	\$400,000	
Total	\$500,000	

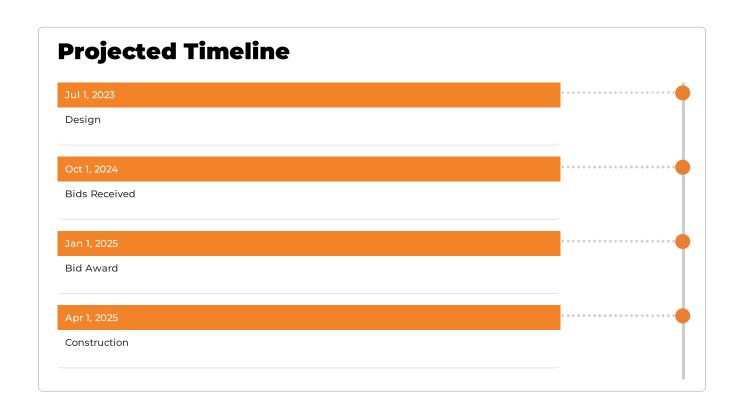
Total Budget (all years)

\$500K





Funding Sources Breakdown	
Funding Sources	FY2024
CIPR	\$100,000
VRF	\$400,000
Total	\$500,000



2016 Meas B Bike/Pedestrian Educ & Encourage - FY22 & FY23

Overview

Submitted By Todd Capurso, Public Works Director

Request Owner Matthew Jue, Traffic Engineer

 Est. Start Date
 07/01/2022

 Est. Completion Date
 06/30/2023

Department Transportation Engineering

Type Capital Improvement

Project Number 23-QQ

Description

This annual project provides bicycle and pedestrian education and encouragement efforts such as parent and student surveys, Safe Routes to School maps, citywide bike map, bike rodeos, bicycle corral check-ins at Farmers Market, before-and-after traffic counts, online questionnaires, and educational videos. The annual allocation of 2016 Bike/Ped Education and Encouragement (EE) funds serve as the source of project funding. This project represents the FY22 and FY23 allocations of \$45,505.19 and \$34,650.10, respectively, or a total of \$80,155.29.

Images





Kids on Bikes

Walk to School

Details

Program (Budget 720

Unit)

Useful Life 10 years
Projected Carryover N/A

Priority Medium (Get to it when you can)

Type of Project Other
Funding Type New

Location

Address: 70 North 1st Street



Relationship to Strategic Goals and Objectives

Supports Strategic Objective 3.3 - Streets that safely and comfortably accommodate pedestrians and bicycles.

Possible Alternative Solutions

1. Do not use annual allocation.

Capital Cost

FY2023 Budget

\$80,155

Total Budget (all years)

\$80.155K





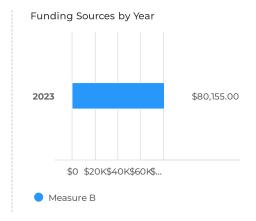
Capital Cost Breakdown		
Capital Cost	FY2023	
Staff Personnel Costs	\$10,000	
Professional Services	\$70,155	
Total	\$80,155	

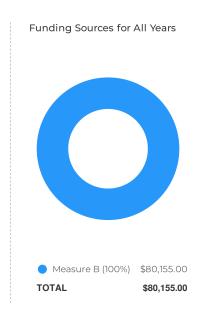
FY2023 Budget

\$80,155

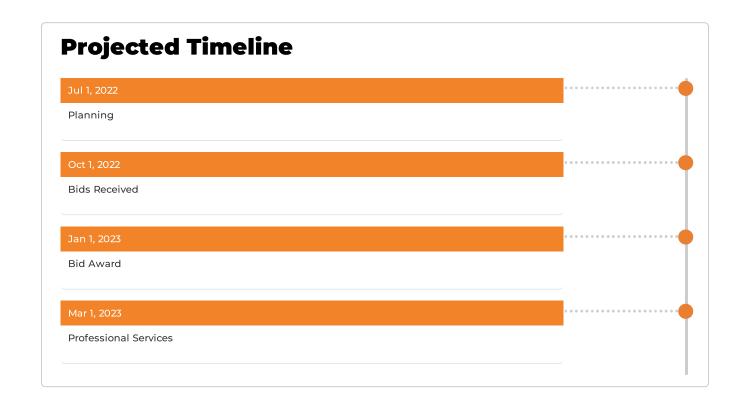
Total Budget (all years)

\$80.155K





Funding Sources Breakdown	
Funding Sources	FY2023
Measure B	\$80,155
Total	\$80,155



Miscellaneous Storm Drainage Improvements - FY27

Overview

Submitted By Todd Capurso, Public Works Director

Request Owner Amy Olay, City Engineer

Est. Start Date 07/01/2026
Est. Completion Date 06/30/2027
Department Public Works

Type Capital Improvement

Project Number 27-EE

Description

This biennial maintenance project provides minor drainage improvements to streets to increase safety and decrease pavement deterioration. Environmental Services Funds support this project.

Images



Storm Drainage

Details

Program (Budget 730

Unit)

Useful Life 20 years
Projected Carryover N/A

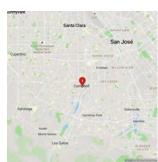
Priority Medium (Get to it when you can)

Type of Project Improvement

Funding Type New

Location

Address: Campbell City Hall



Relationship to Strategic Goals and Objectives

This project addresses Strategic Plan Objective 3.4 - Streets that are safe, clean, and well- maintained; and Objective 3.6 - Streets that serve the needs of adjacent land uses.

Possible Alternative Solutions

- 1. Allow the current conditions to remain and continue stop gap maintenance efforts.
- 2. Submit each individual location/project site and improvement to the City Council for approval.

Capital Cost

Total Budget (all years)

\$50K



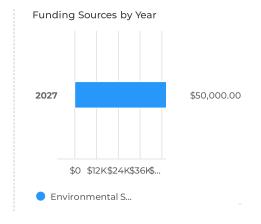


Capital Cost Breakdown	
Capital Cost	FY2027
Staff Personnel Costs	\$7,000
Construction	\$43,000
Total	\$50,000

Funding Sources

Total Budget (all years)

\$50K





Funding Sources Breakdown	
Funding Sources	FY2027
Environmental Services	\$50,000
Total	\$50,000

Parking Guidance System for Parking Garages

Overview

Submitted By Todd Capurso, Public Works Director

Request Owner Amy Olay, City Engineer

Est. Start Date 07/01/2023
Est. Completion Date 06/30/2024
Department Public Works

Type Capital Improvement

Project Number 23-CC

Description

The City's Downtown parking garages have no parking guidance system. This project would guide drivers to available parking spaces in real-time by communicating parking occupancy in each stall. With the use of sensors, directional wayfinding signs installed throughout the parking structures would keep drivers informed resulting in less traffic congestion, stress and pollution for Downtown Campbell visitors, customers, and employees. Funding for the project is from the Conditions of Approval associated with the Parking Modification Permit (PLN2017-009) whereby the developer contributes \$6,000 (in 2017 dollars) per deficient parking space toward the improvement of parking facilities in the Campbell Downtown. The actual fee will reflect the relative increase in Consumer Price Index (CPI) and the number of parking spaces based on type of use. The budget amount of \$230,000 reflects the adjusted per space contribution of \$7,667 based on 2021 dollars, assuming a count of 30 deficient parking spaces.

Details

Program (Budget 730

Unit)

Useful Life 20 years
Projected Carryover N/A

Priority Medium (Get to it when you can)

Type of Project Improvement

Funding Type Previously Approved - No Additional

Funding Requested

Location

Address: Campbell Parking Garage



Relationship to Strategic Goals and Objectives

This project addresses Strategic Plan Objective 5.3 - Safe, attractive, and efficient parks and buildings that operate for maximum community use, benefit, and enjoyment.

Possible Alternative Solutions

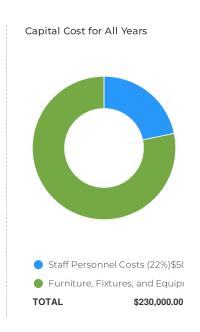
1. Phase improvements and revise funding levels.

Capital Cost

Total Budget (all years)

\$230K





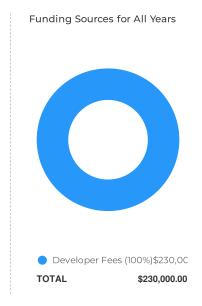
Capital Cost Breakdown	
Capital Cost	FY2024
Staff Personnel Costs	\$50,000
Furniture, Fixtures, and Equipment	\$180,000
Total	\$230,000

Funding Sources

Total Budget (all years)

\$230K





Funding Sources Breakdown	
Funding Sources	FY2024
Developer Fees	\$230,000
Total	\$230,000

Unfunded Projects - Sorted By Category

Streets and Signals

Project	Newly Added	Total	Priority
Campbell Avenue Plan Line		\$ 200,000	Medium
Campbell and Page Street Traffic Signal (City portion)		263,000	Medium
Campisi Way - South Improvements		300,000	High
Campisi Way - North Sidewalk Improvements		500,000	High
ADA Accessibility Ramps		9,000,000	Medium
Deferred Street Maintenance [Additional Funds]		20,300,000	High
Median Landscaping - Hamilton Avenue		1,000,000	Low
Camden/White Oaks/Hwy 17 Reconfiguration/Signalization (City Share)	×	430,000	Medium
Civic Center Drive Improvements - Including the reconfiguaration of Harrison/Civic Center Intersection (City Share)		600,000	Medium
	Sub-Total	\$ 32,593,000	

Community Center

Community Center	Newly	- 6 - 1	10 m m
Project	Added	Total	Priority
Turf Conversion		\$ 100,000	Medium
Pool Design		350,000	Medium
Pool Improvements		5,000,000	Medium
	Sub-Total	\$ 5,450,000	

Parks and Open Space

Project	Newly Added	Total	Priority
Future Park Acquisition (4-Acre Site)		\$ 12,000,000	Medium
Orchard City Green Safety Improvements	1.4.	75,000	High
San Tomas Creek Trail - Construction Phase		5,300,000	Medium
	Sub-Total	\$ 17,375,000	

Public Facility - Building

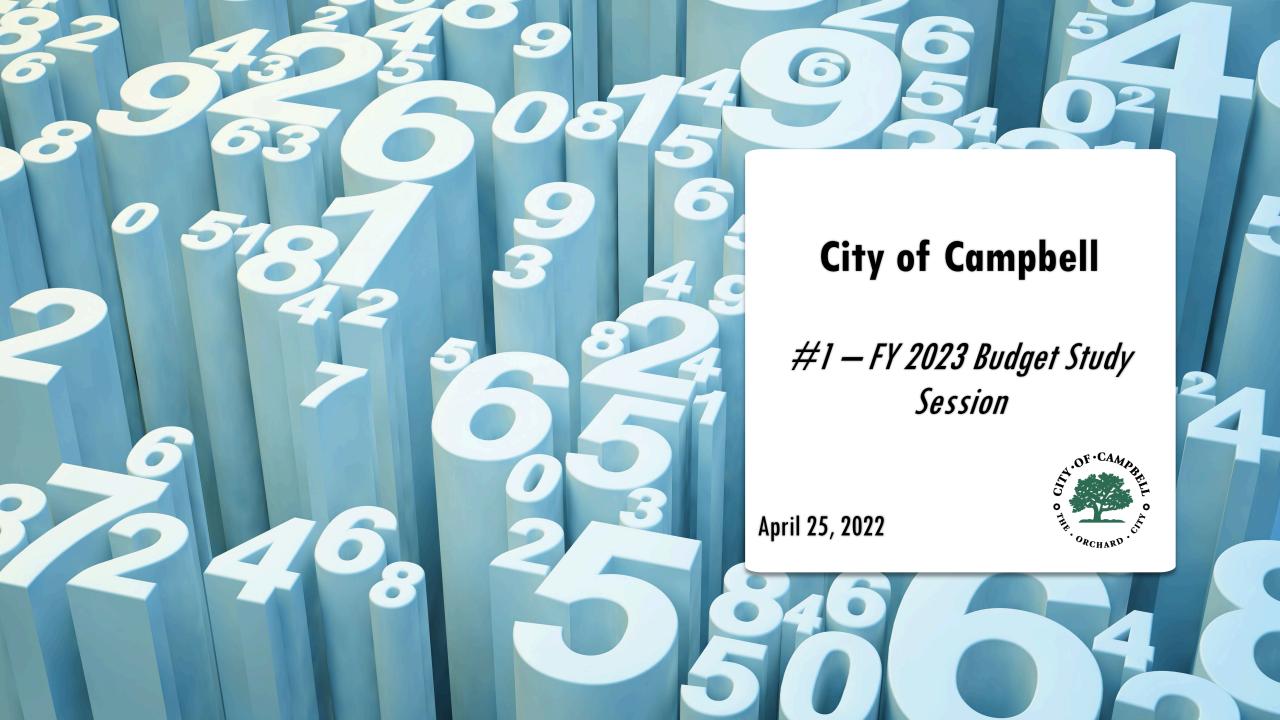
	Newly		
Project	Added	Total	Priority
Ainsley House Garden Patio		\$ 110,000	Medium
City Hall Renovation		20,000,000	High
Community Center & Corp Yard Roof Replacement	X	2,300,000	High
Museum Warehouse Storage		94,000	Medium
Redevelopment of Gravel Lot into an Employee Parking Lot		250,000	High
Resurfacing of Public Parking Lots [Downtown, Parks]		150,000	Medium
Service Center Administrative Building Renovation		900,000	Medium
	Sub-Total	\$ 23,804,000	

Public Facility - Equipment

	Newly		
Project	Added	 Total	Priority
Public Safety Digital Radio Replacement		\$ 250,000	High
	Sub-Total	\$ 250,000	

TOTAL UNFUNDED PROJECTS

	Total
TOTAL	\$ 79,472,000



DEVELOPMENT PROCESS TO DATE



February 1

 FY 2022 Mid-Year
 Financial Update and Recommended Budget
 Adjustments



February 24

 Special Meeting – FY 2023 Priority Setting



April 5

Study Session –FY 2023
 Workplans



April 25

 Study Session – FY 2023 Operating Budget and CIP

- * Iterative process with opportunities for Council and community feedback
- *Changes requested with majority consensus April 25 will be incorporated into May 17 Introduction
- *Changes requested with majority consensus May 17 will be incorporated into June 21 Adoption

FINANCIAL OVERVIEW (GENERAL FUND)



	FY 2020 Actual	FY 2021 Actual	FY 2022 Estimate	FY 2022 Adopted	FY 2023 Proposed	% Chg.*
Revenues	\$50,606,793	\$53,968,736	\$58,139,668	\$ <i>57</i> ,130, <i>55</i> 1	\$59,940,870	4.9%
Expenditures	55,362,103	55,324,796	58,139,668	54,984,092	59,940,870	9.0%
Surplus/(Deficit)	\$(4,755,309)	\$(1,356,060)	\$0	\$2,146,458	\$0	

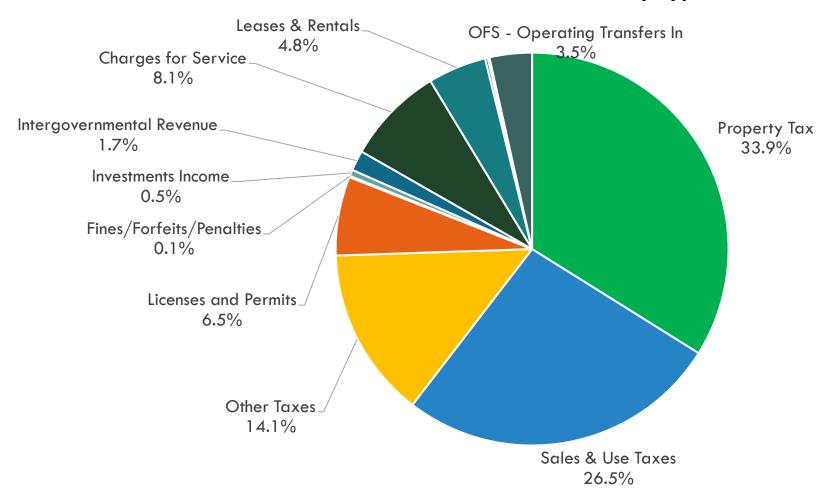
❖Includes:

- ❖Measured ARPA Usage
 - ❖FY 2021 (Actual) \$2.2 million
 - FY 2022 (Estimated) \$2.2 million
 - ❖FY 2023 (Proposed) \$1.3 million
- *Costing for pending labor negotiations consistent with recent Council discussions
- Strategic filling of remaining vacancies
- *Conservative revenue growth based on economic forecasts, consultant assistance, and staff operational knowledge
- ❖ Does **not** yet include new position requests; pending Council feedback

FINANCIAL OVERVIEW (GENERAL FUND)



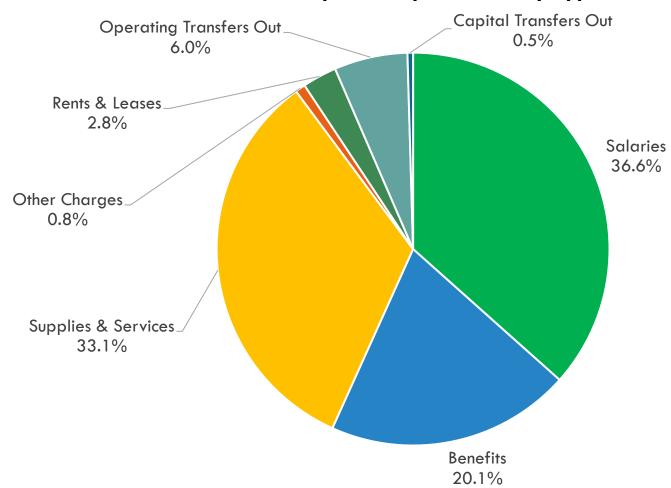
FY 2023 Estimated Revenues by Type



FINANCIAL OVERVIEW (GENERAL FUND)



FY 2023 Proposed Expenditures by Type



CITY DEPARTMENTS (GENERAL FUND)

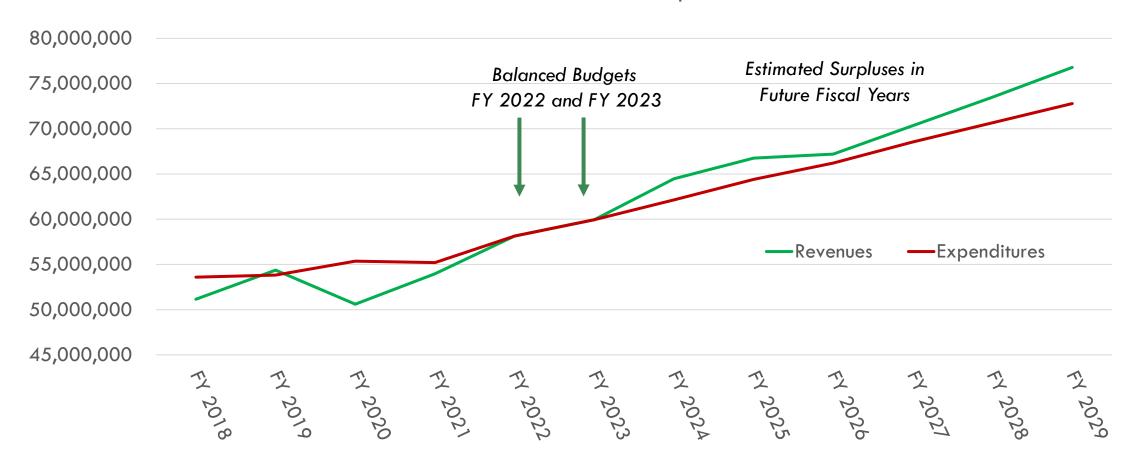


	FY 2020 Act.	FY 2021 Act.	FY 2022 Est.	FY 2022 Adop.	FY 2023 Prop.	% Chg.
City Council	319,130	310,840	343,601	353,921	364,265	2.9%
City Manager's Office	3,728,553	2,773,206	2,701,236	2,647,689	3,059,211	15.5%
City Clerk's Office	532,827	339,328	572,244	537,161	665,073	23.8%
Recreation & Comm Srvcs	5,854,410	4,018,012	4,216,553	4,577,759	6,346,344	38.6%
Finance	1,723,430	1,783,488	1,933,484	1,868,658	2,195,882	17.5%
Community Development	2,982,785	2,554,639	4,399,943	2,809,540	3,466,074	23.4%
Legal Services	593,137	<i>577,</i> 601	532,544	523,658	582,809	11.3%
Police Department	19,834,223	21,496,304	19,735,619	19,302,148	21,043,930	9.0%
Fire Services	9,126,693	9,556,560	9,856,600	9,856,600	10,310,640	4.6%
Public Works	5,271,024	5,044,678	6,115,684	5,954,660	6,394,272	7.4%
Non-Departmental (Other)	5,395,890	6,870,140	7,732,160	6,552,299	5,512,370	-15.9%
TOTAL	\$ 55,362,103	\$ 55,324,796	\$ 58,139,668	\$ 54,984,092	\$ 59,940,870	9.0%

LONG-RANGE FORECAST

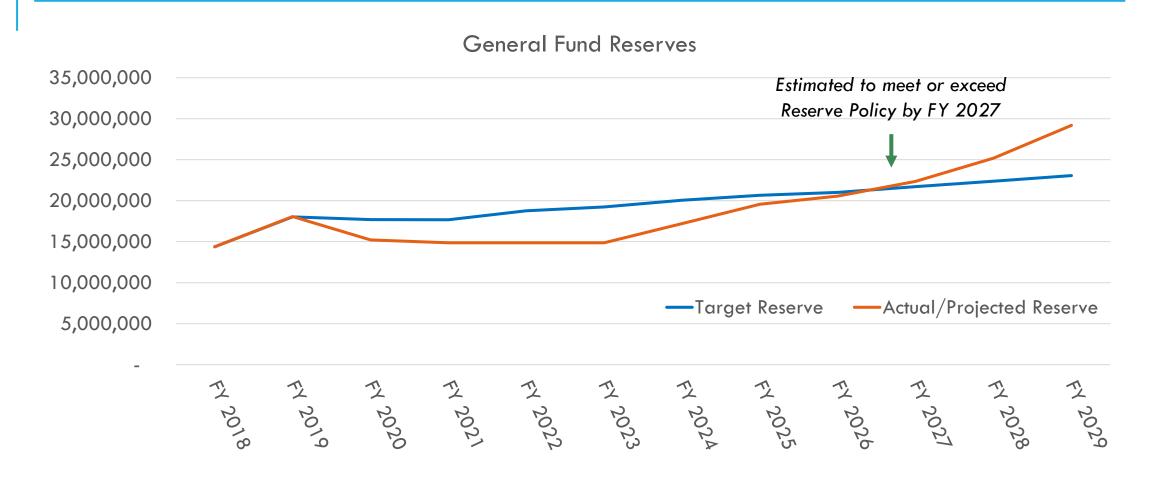


General Fund Revenues vs. Expenditures



GENERAL FUND RESERVES





NEW PERSONNEL REQUESTS



Priority	Job Title	Department	FTE	Total Cost
Α	Principal Planner (Reclass from Sr. Planner)	Comm. Dev.	1.00	\$210,622
Α	*LESS: Sr. Planner (Reclass to Principal Planner)	Comm. Dev.	(1.00)	(\$198,592)
В	Public Information Officer (PIO) / Comm. Spec.	City Manager	1.00	\$158,283
С	Emergency Services Coordinator	Public Safety	0.50	\$100,990
С	Mental Health Counselor	Public Safety	0.50	\$103,723
С	Police Officer	Public Safety	1.00	\$188,220
С	Police Officer	Public Safety	1.00	\$188,220
D	Admin Analyst I	Finance	1.00	\$171,155
D	Purchasing Agent / Contracts Administrator	Finance	1.00	\$190,199
TOTAL			6.00	\$1,112,821

- *The request for increase headcount was based on the following priorities:
 - Priority A: Succession Planning and Knowledge Transfer
 - Priority B: Enhancing Communication Channels
 - Priority C: City Safety
 - Priority D: Organizational Gap

CAPITAL IMPROVEMENT PLAN (CIP) Campbell, California The Orchard City

❖Total FY2023-2027 Capital Improvement Plan - \$89,856,660

- 1. New Capital Projects \$4,104,155
- 2. Existing Capital Projects \$85,752,505

FY2023 Projected CIP Expenditures - \$44,108,690

1. Includes \$39,112,290 of projected Police and Library Building expenditures

Changes to CIP compared to FY2022-2026 Capital Improvement Plan

- 1. Hamilton Ave Hwy 17 Southbound Offramp Increased to \$3.01M from increased Measure B funding
- 2. Police Facility FFE Decreased cost estimate to \$2M (funded by CalOES grant); remaining \$1.9M to project
- 3. Police Mobile Data Computer Replacement Decreased cost estimate by \$16,150
- 4. Measure O Design and Construction Moved funding to FY2023 for anticipated construction contracts
- 5. Parking Guidance System Deferred to FY2024
- 6. Service Pistol Replacement Moved funding to FY2023
- 7. SR 17/San Tomas/Camden/White Oaks Improvement Deferred to FY2027

NEXT STEPS



April 25

Study Session – FY 2023
 Operating Budget and CIP



<u>May 17</u>

 Formal Introduction of FY 2023 Budget, CIP, and Gann Limit



June 21

 Adoption of FY Budget, CIP, and Gann Limit

- Iterative process with opportunities for Council and community feedback
- *Changes requested with majority consensus April 25 will be incorporated into May 17 Introduction
- *Changes requested with majority consensus May 17 will be incorporated into June 21 Adoption

QUESTIONS & DISCUSSION



